



**The Commercial Bank of Qatar (Q.S.C.)**

**Consolidated Financial Statements**

**31 December 2011**

## Independent Auditors' Report to the Shareholders of The Commercial Bank of Qatar (Q.S.C.)

### Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of The Commercial Bank of Qatar (Q.S.C.) (the "Bank") and its subsidiaries (the "Group"), which comprise the consolidated statement of financial position as at 31 December 2011, and the consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

### Board of Directors' Responsibility for the Consolidated Financial Statements

The Board of Directors is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards and the applicable provisions of Qatar Central Bank regulations, and for such internal control as board of directors determine is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by board of directors, as well as evaluating the overall presentation of the consolidated financial statements.


We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of the Group as of 31 December 2011, and of its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards and the applicable provisions of Qatar Central Bank regulations.

### Report on Other Legal and Regulatory Requirements

We have obtained all the information and explanations which we considered necessary for the purpose of our audit. We further confirm that the financial information included in the Annual Report of the Board of Directors is in agreement with the books and records of the Group and that we are not aware of any contravention by the Bank of its Articles of Association, the applicable provisions of Qatar Central Bank Law No.33 of 2006 and amendments thereto and of the Qatar Commercial Companies Law No. 5 of 2002 during the financial year that would materially affect its activities or its financial position.

  
Firas Qoussous  
Ernst & Young  
Qatar Auditors' Registry No. 236

25 January 2012  
Doha





## Shari'ah Supervisory Board Report

Commercial Bank Islamic

The Commercial Bank of Qatar (Q.S.C)

For the period ending 31 December 2011.

## تقرير هيئة الرقابة الشرعية

البنك التجاري الإسلامي

البنك التجاري القطري (ش.م.ق.)

عن الفترة المنتهية 31 ديسمبر 2011

To the Shareholder of Commercial Bank of Qatar

إلى مساهمي البنك التجاري القطري.

As per the approved Shari'ah mandate agreed with the management of Commercial Bank Islamic/Commercial Bank of Qatar, we are required to report the following:

بناء على إتفاقية هيئة الرقابة الشرعية الموقعة مع البنك التجاري الإسلامي/البنك التجاري القطري، نبين ما يلي:

We have reviewed the principles followed and contracts related to transactions and activities undertaken Commercial Bank Islamic (the Bank), during the period on which we carried out the necessary review in order to express an opinion as to whether the Bank has undertaken its activities in accordance with Islamic Shari'ah principle and specific Fatwas, resolutions and guidelines issued by us.

لقد قمنا بمراجعة الأسس المتبعة والعقود المتعلقة بالعمليات والنشاطات التي يقوم بها البنك التجاري الإسلامي (البنك)، خلال الفترة التي قمنا فيها بالمراجعة اللازمة لنقوم بإبداء الرأي حول تطبيق البنك لأسس الشريعة الإسلامية في تعاملاته مع العملاء واستخدام البنك للعقود والفتاوى المعتمدة من قبلنا .

تقع مسؤولية التأكد من أن البنك يتبع أسس وقواعد الشريعة الإسلامية على الإدارة ، وتنحصر مسؤولية هيئة الرقابة الشرعية في إبداء رأي مستقل بناء على مراجعة عمليات البنك وإقرار رأيها اليكم .

It is the responsibility of the Bank's management to ensure that the bank operates in accordance with the rules and principles of Islamic Shari'ah. Our responsibility is restricted to express an independent opinion based on our review of the bank's operations and to report our opinion to you.

تتضمن مراجعتنا اختبار بعض المستندات والإجراءات التي اتبعتها البنك بنظام العينة والتي تغطي جميع أنواع المعاملات التي يقوم بها البنك.

خلال إجتماع هيئة الرقابة الشرعية قمنا بتخطيط وتنفيذ عملية المراجعة بشكل أتاح لنا الإطلاع على جميع المعلومات والتوضيحات التي رأينا أنها لازمة وكافية لإبداء رأينا والتأكد من إتباع البنك لأسس وإجراءات الشريعة الإسلامية .

Our review included examination of the documentation and procedures adopted by the bank on a sample basis that covered all types of the bank's transactions.

ويرأينا فإن :

أ. العقود والعمليات المنفذة من قبل البنك خلال الفترة المنتهية في 31 ديسمبر 2011 والتي تمت مراجعتها ، جاءت موافقة للمبادئ والأحكام المقررة في الشريعة الإسلامية ، كما تنوه الهيئة بتعاون الإدارة معها في الإلتزام بتنفيذ التوصيات والملاحظات التي أبدتها الهيئة على الموضوعات التي كانت محلًا للملاحظة والإستدراك، بما حقق للأعمال الإنسجام مع القرارات الشرعية.

Through the Executive Committee of the Shari'ah Supervisory Board, we have planned and executed our review in a manner that allowed us to obtain all information and explanations that we deemed necessary to provide us with sufficient evidential matter giving reasonable assurance that the Bank did not violate any of the rules or principles of Islamic Shari'ah.

ب. إن بيان الأرباح والخسائر الإجمالي والتوزيع النهائي لأرباح حسابات التوفير والإستثمار ونسب التوزيع قد

**In our opinion:**

- A. The contracts, operations executed by the Bank during the period ended 31<sup>st</sup> December 2011 that were reviewed, were carried out in accordance with the rules and principles of Islamic Shari'ah, and the SSB highlights the management cooperation in complying with recommendations and remarks made by the SSB upon topics that were under discussion, to the extent that achieve harmony with the shariah decisions.

تمت بناءً على القواعد والأسس المعتمدة من قبلنا والمتوافقة مع شروط الشريعة الإسلامية.

ج. بما أن إدارة البنك غير مخولة لدفع الزكاة مباشرة ، فإن مسؤولية دفع الزكاة تقع على عاتق المساهمين.

نسال الله العلي العظيم أن يوفقنا لما فيه صالح أمرنا.

- B. The Profit and Loss statement and final distribution of profits and rates on the saving and investments accounts complies with the basis approved by us in accordance with the Islamic Shari'ah principles.
- C. Since the management of the bank is not authorized to pay Zakat directly, the responsibility paying Zakat is that of the Shareholders.

We ask all Mighty Allah, Most Gracious, to grant us guidance and righteousness.

الشيخ / عبد العزيز الخليفة  
رئيس الهيئة الشرعية  
Abdul Aziz Al Khulaifi  
SSB Chairman

الشيخ / د. عبد الستار أبو غدة  
عضو الهيئة الشرعية  
Dr. Abdulsattar Abu Ghuddah  
SSB Member

الشيخ / د. محمد علي القرني  
عضو الهيئة الشرعية  
Dr. Mohamed Ali Elgari  
SSB Member

The Commercial Bank of Qatar (Q.S.C.)

Consolidated Statement of Financial Position ("Balance Sheet") as at 31 December 2011

	Notes	Figures in thousand Qatar Riyals	
		2011	2010
<b>ASSETS</b>			
Cash and balances with Central Bank	6	2,576,494	8,702,824
Due from banks and financial institutions	7	9,271,920	4,237,843
Loans, advances and financing activities for customers	8	41,613,804	33,566,666
Financial investments	9	11,732,639	10,023,650
Investment in associates	10	3,926,480	3,839,542
Property and equipment	11	1,070,328	1,069,022
Other assets	12	1,348,400	1,080,527
<b>Total assets</b>		<b>71,540,065</b>	<b>62,520,074</b>
<b>LIABILITIES</b>			
Due to banks and financial institutions	13	5,837,887	3,553,398
Customer deposits and unrestricted investment accounts	14	37,988,683	33,280,662
Borrowing under repurchase agreements		1,150,810	907,285
Deb. issued and other borrowed funds	15	11,054,086	10,993,562
Other liabilities	16	1,278,303	1,285,310
<b>Total liabilities</b>		<b>57,309,769</b>	<b>50,020,217</b>
<b>EQUITY</b>			
Share capital	17	2,474,464	2,268,258
Legal reserve	17	8,740,540	7,332,158
General reserve	17	26,500	26,500
Cumulative charges in fair value	17	(68,548)	56,648
Risk reserve	17	805,600	648,000
Other reserves	17	556,456	469,706
Proposed dividend	17	1,484,678	1,587,781
Retained earnings		210,606	110,806
<b>Total equity</b>		<b>14,230,296</b>	<b>2,499,857</b>
<b>Total liabilities and equity</b>		<b>71,540,065</b>	<b>62,520,074</b>

The consolidated financial statements have been approved by the board of directors and signed on their behalf by the following on 25<sup>th</sup> January 2012.

HE Abdullah bin-Khalifa Al Attiyah  
Chairman

Mr. Hussain Ibrahim Alfardan  
Managing Director

Mr. A C Stevens  
Group Chief Executive Officer

The attached notes 1 to 31 form part of these consolidated financial statements.

**The Commercial Bank of Qatar (Q.S.C.)**

**Consolidated Statement of Comprehensive Income for the year ended 31 December 2011**

**Figures in thousand Qatar Riyals**

	Notes	2011	2010
Interest income from Conventional and Profit from Islamic Operations	19	2,876,150	2,988,727
Interest expense from Conventional and Share of Profit on Islamic Operations	20	(938,550)	(1,211,079)
<b>Net interest income and Profit from Islamic Operations</b>		<b>1,937,600</b>	<b>1,777,648</b>
Fee and commission income	21	752,587	643,168
Fee and commission expense		(166,978)	(116,812)
<b>Net fee and commission income</b>		<b>585,609</b>	<b>526,356</b>
Dividend income		24,188	11,883
Net gains from dealing in foreign currencies	22	129,536	122,697
Profit from financial investments	23	136,307	63,506
Other operating income	24	50,266	59,798
		<b>340,297</b>	<b>257,884</b>
<b>Net operating income</b>		<b>2,863,506</b>	<b>2,561,888</b>
General and administrative expenses	25	(761,651)	(683,414)
Depreciation	11	(113,704)	(103,848)
Impairment losses on loans and advances to customers, net		(239,403)	(166,523)
Impairment losses on financial investments		(68,197)	(127,995)
Total operating expenses and impairment losses		<b>(1,182,955)</b>	<b>(1,081,780)</b>
<b>Profit before share of results of associates</b>		<b>1,680,551</b>	<b>1,480,108</b>
Share of results of associates	10	203,420	155,173
<b>Net profit for the year</b>		<b>1,883,971</b>	<b>1,635,281</b>
<b>Other comprehensive income</b>			
Share of other comprehensive income of associates		(2,162)	15,299
Net movement in fair value of available for sale investments		(123,034)	147,213
<b>Other comprehensive income for the year</b>		<b>(125,196)</b>	<b>162,512</b>
<b>Total comprehensive income for the year</b>		<b>1,758,775</b>	<b>1,797,793</b>
- Basic/diluted earnings per share (QAR)	26	<b>7.71</b>	7.24

The attached notes 1 to 31 form part of these consolidated financial statements.

**The Commercial Bank of Qatar (Q.S.C.)**  
**Consolidated Statement of Changes in Equity for the year ended 31 December 2011**

	Figures in thousand Qatar Riyals									
	Share Capital	Legal Reserve	Shareholder's Advance	General Reserve	Cumulative Changes in Fair Value	Risk Reserve	Other Reserves	Retained Earnings		Total
								Proposed Dividend	Other	
Balance at 1 January 2010	2,165,156	6,627,925	807,294	26,500	(105,864)	638,300	416,565	1,299,093	135,214	12,010,183
Profit for the year	-	-	-	-	-	-	-	-	1,635,281	1,635,281
Other comprehensive for the year	-	-	-	-	162,512	-	-	-	-	162,512
Total comprehensive income for the year	-	-	-	-	162,512	-	-	-	1,635,281	1,797,793
Dividend from associates for 2009 transferred to retained earnings	-	-	-	-	-	-	(102,032)	-	102,032	-
Social and sports fund appropriation (note 18)	-	-	-	-	-	-	-	-	(70,928)	(70,928)
Statutory reserve for Global Card Services	-	41	-	-	-	-	-	-	-	41
Share of results of associates	-	-	-	-	-	-	155,173	-	(155,173)	-
Risk reserve as per QCB regulation	-	-	-	-	-	9,700	-	-	(9,700)	-
Dividends for the year 2009	-	-	-	-	-	-	-	(1,299,093)	-	(1,299,093)
Dividends waived (note 17)	-	-	-	-	-	-	-	-	61,861	61,861
Increase in share capital (note 17)	103,102	-	(103,102)	-	-	-	-	-	-	-
Increase in legal reserve (note 17)	-	704,192	(704,192)	-	-	-	-	-	-	-
Proposed cash dividend (note 17)	-	-	-	-	-	-	-	1,587,781	(1,587,781)	-
Balance at 31 December 2010	2,268,258	7,332,158	-	26,500	56,648	648,000	469,706	1,587,781	110,806	12,499,857
<b>Balance at 1 January 2011</b>	2,268,258	7,332,158	-	26,500	56,648	648,000	469,706	1,587,781	110,806	12,499,857
Profit for the year	-	-	-	-	-	-	-	-	1,883,971	1,883,971
Other comprehensive for the year	-	-	-	-	(125,196)	-	-	-	-	(125,196)
<b>Total comprehensive income for the year</b>	-	-	-	-	<b>(125,196)</b>	-	-	-	<b>1,883,971</b>	<b>1,758,775</b>
Dividend from associates for 2010 transferred to retained earnings	-	-	-	-	-	-	(116,670)	-	116,670	-
Social and sports fund appropriation (note 18)	-	-	-	-	-	-	-	-	(55,143)	(55,143)
Share of results of associates	-	-	-	-	-	-	203,420	-	(203,420)	-
Risk reserve as per QCB regulation	-	-	-	-	-	157,600	-	-	(157,600)	-
Dividends for the year 2010	-	-	-	-	-	-	-	(1,587,781)	-	(1,587,781)
Increase in share capital (note 17)	206,206	-	-	-	-	-	-	-	-	206,206
Increase in legal reserve (note 17)	-	1,408,382	-	-	-	-	-	-	-	1,408,382
Proposed cash dividend (note 17)	-	-	-	-	-	-	-	1,484,678	(1,484,678)	-
<b>Balance at 31 December 2011</b>	<b>2,474,464</b>	<b>8,740,540</b>	-	<b>26,500</b>	<b>(68,548)</b>	<b>805,600</b>	<b>556,456</b>	<b>1,484,678</b>	<b>210,606</b>	<b>14,230,296</b>

The attached notes 1 to 31 form part of these consolidated financial statements.

**The Commercial Bank of Qatar (Q.S.C.)**  
**Consolidated Statement of Cash Flows for the year ended 31 December 2011**

		<b>Figures in thousand Qatar Riyals</b>	
		<b>2011</b>	<b>2010</b>
	<b>Notes</b>		
<b>Cash flows from operating activities</b>			
Net profit for the year		1,883,971	1,635,281
<b>Adjustments for:</b>			
Depreciation	<b>11</b>	113,704	103,848
Amortisation of transaction cost	<b>15</b>	15,113	14,579
Impairment losses on loans and advances, net		239,403	166,523
Impairment losses on financial investments		68,197	127,995
Profit from sale of property and equipment		(37)	(99)
Profit from sale of other assets		-	(1,144)
Share of results of associates	<b>10</b>	(203,420)	(155,173)
Profit from financial investments		(136,307)	(63,506)
		<b>1,980,624</b>	<b>1,828,304</b>
<b>Profit before changes in operating assets and liabilities</b>			
Net (increase) decrease in operating assets			
Due from banks and financial institutions		(165,878)	(496,521)
Loans, advances and financing activities for customers		(8,286,541)	(1,803,921)
Proceeds from sale of other assets		-	2,844
Other assets		(267,873)	(221,567)
Net increase (decrease) in operating liabilities			
Customer deposits and unrestricted investment accounts		4,708,021	7,009,114
Other liabilities		(54,106)	(66,689)
Contribution to Social and Sports Activities Support Fund (Daam)		(40,882)	(38,090)
		<b>(2,126,635)</b>	<b>6,213,474</b>
<b>Net cash (used in) from operating activities</b>			
Cash flows from Investing activities			
Purchase of financial investments		(4,795,399)	(2,029,678)
Investment in associates		(1,150)	(11,517)
Dividend received from associates		116,670	102,032
Proceeds from sale/maturity of financial investments		3,111,821	1,803,097
Purchase of property and equipment	<b>11</b>	(115,110)	(143,434)
Proceeds from sale of property and equipment		137	295
		<b>(1,683,031)</b>	<b>(279,205)</b>
<b>Net cash used in investing activities</b>			
Cash flows from Financing activities			
Net movements in borrowing under repurchase agreements		243,525	539,349
Net proceeds from debt issued and other borrowed funds	<b>15</b>	1,816,714	1,027,713
Repayment of debt issued other borrowed funds	<b>15</b>	(1,820,000)	-
Net proceeds from issue of shares and shareholder's advances	<b>17</b>	1,614,588	-
Dividends paid		(1,587,781)	(1,299,093)
Dividends waived	<b>17</b>	-	61,861
		<b>267,046</b>	<b>329,830</b>
<b>Net cash from financing activities</b>			
Net (decrease) increase in cash and cash equivalents during the year		(3,542,620)	6,264,099
Cash and cash equivalents at 1 January	<b>31</b>	7,370,339	1,106,240
Cash and cash equivalents at 31 December	<b>31</b>	<b>3,827,719</b>	<b>7,370,339</b>
<b>Operational cash flows from interest and dividends:</b>			
Interest/profit paid		975,121	1,243,824
Interest/profit received		2,883,151	3,026,446
Dividends received		24,188	11,883

The attached notes 1 to 31 form part of these consolidated financial statements.



**The Commercial Bank of Qatar (Q.S.C.)**  
**Notes to the Consolidated Financial Statements**  
**At 31 December 2011**

**1. CORPORATE INFORMATION**

The Commercial Bank of Qatar (Q.S.C.) (“the Bank”) was incorporated in the State of Qatar in 1975 as a public shareholding company under Emiri Decree No.73 of 1974. The Bank and its subsidiaries (together the “Group”) are engaged in conventional banking, brokerage services and credit card business and operate through its head office and branches established in the State of Qatar. The Bank also acts as a holding company for its subsidiaries: a) Orient 1, engaged in credit card business in the Sultanate of Oman b) CBQ Finance Ltd, primarily used for debt issuance on behalf of the Bank and c) Commercialbank Investment Services provided brokerage and investment services in the State of Qatar.

**2. SIGNIFICANT ACCOUNTING POLICIES**

**2.1 BASIS OF PREPARATION**

The consolidated financial statements have been prepared on historical cost basis, except for available-for-sale investments and derivative financial instruments, that have been measured at fair value. The carrying values of recognised liabilities that are hedged items in fair value hedges, and otherwise carried at amortised cost, are adjusted to record changes in fair value attributable to the risks that are being hedged. The consolidated financial statements are presented in Qatar Riyals (QAR), and all values are rounded to the nearest QAR thousand except when otherwise indicated.

**Statement of compliance**

The consolidated financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS) and the applicable provisions of Qatar Central Bank regulations.

The Group presents its statement of financial position broadly in the order of liquidity. An analysis regarding recovery or settlement within 12 months after the end of reporting date (“current”) and more than 12 months of the reporting date (“non-current”) is presented in Note 3.4.3.

**Basis of consolidation**

The consolidated financial statements comprise the financial statements of the Group as at and for the year ended 31 December each year. The financial statements of the subsidiaries are prepared for the same reporting year as the Bank, using consistent accounting policies.

All intra-group balances, transactions, income and expenses and profits and losses resulting from intra-group transactions are eliminated in full.

Subsidiaries are fully consolidated from the date on which control is transferred to the Group. Control is achieved where the Group has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities. The results of subsidiaries acquired or disposed of during the year are included in the consolidated statement of income from the date of acquisition or up to the date of disposal, as appropriate.

The Group sponsors the formation of special purpose entities (SPEs), primarily for the purpose of debt issuance and to accomplish certain specific and well defined objectives. The Group consolidates those SPEs if the substance of its relationship with them indicates that it has control over them. The consolidated financial statements of the Group include the financial statements of the Bank and its subsidiaries (listed below) fully owned by the Group:

<b>Name of subsidiaries</b>	<b>Country of Incorporation</b>	<b>Share Capital</b>
Orient 1 Limited	Bermuda	US\$ 20,000,000
Global Card Services L.L.C	Sultanate of Oman	OMR 500,000
CBQ Finance Limited	Bermuda	US\$ 1,000
Commercialbank Investment Services	Qatar	QAR 100,000,000

**The Commercial Bank of Qatar (Q.S.C.)**  
**Notes to the Consolidated Financial Statements**  
**At 31 December 2011**

**2. SIGNIFICANT ACCOUNTING POLICIES** (continued)

**2.2 Changes in accounting policies and disclosures**

The accounting policies adopted are consistent with those of the previous financial year except for the following standards effective for the annual period beginning on or after 1 January 2011.

IAS 24, 'Related Party Disclosures (Revised)'

The definition of a related party has been clarified to simplify the identification of related party relationships, particularly in relation to significant influence and joint control. A partial exemption from the disclosures has been included for government-related entities.

For these entities, the general disclosure requirements of IAS 24 will not apply. Instead, alternative disclosures have been included, requiring: (a) The name of the government and the nature of its relationship with the reporting entity (b) The nature and amount of individually significant transactions (c) A qualitative or quantitative indication of the extent of other transactions that are collectively significant. This amendment did not give rise to any changes to the Group's financial statements.

IAS 32, 'Financial Instruments: Presentation - Classification of rights issues (Amendment)'

The definition of a financial liability has been amended to classify rights issues (and certain options or warrants) as equity instruments if: (a) The rights are given pro rata to all of the existing owners of the same class of an entity's non-derivative equity instruments and (b) In order to acquire a fixed number of the entity's own equity instruments for a fixed amount in any currency. The amendment provide reliefs to entities that issue rights (fixed in a currency other than their functional currency), from treating the rights as derivatives with fair value changes recorded in profit or loss. Rights issued in foreign currencies that were previously accounted for as derivatives will now be classified as equity instruments. This amendment did not give rise to any changes to the Group's financial statements.

Improvements to IFRS (issued May 2010)

'Improvements to IFRS' comprise amendments that result in accounting changes for presentation, recognition or measurement purposes, as well as terminology or editorial amendments related to a variety of individual IFRS standards. Most of the amendments are effective for annual periods beginning on or after 1 January 2011, with earlier application permitted. No material changes to accounting policies are expected as a result of these amendments.

**The Commercial Bank of Qatar (Q.S.C.)**  
**Notes to the Consolidated Financial Statements**  
**At 31 December 2011**

**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**2.2 Changes in accounting policies and disclosures (continued)**

The following amendments, interpretations became effective in 2011, but did not have any impact on the accounting policies, financial position or performance of the Group

Standard/ Interpretation	Content
IAS 12	Income Taxes – Tax recovery of underlying assets (Amendment)
IFRS 1	First-time adoption – Severe hyperinflation and removal of fixed dates for first-time adopters (Amendment)
IFRIC 14	Prepayments of a Minimum Funding Requirement (Amendment)
IFRIC 19	Extinguishing Financial Liabilities with Equity Instruments

Standards, amendments and interpretations issued but not adopted

The Group is currently considering the implications of the new IFRSs which are effective for future accounting periods and has not early adopted any of the new Standards as listed below:

Standard/ Interpretation	Content	Effective date
IFRS 9	Financial Instruments: Classification & Measurement (Part 1)	1 January 2015
IFRS 10	Consolidated Financial Statements	1 January 2013
IFRS 11	Joint Arrangements	1 January 2013
IFRS 12	Disclosure of Interests in Other Entities	1 January 2013
IFRS 13	Fair Value Measurement	1 January 2013

**The Commercial Bank of Qatar (Q.S.C.)**  
**Notes to the Consolidated Financial Statements**  
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**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**2.3 Summary of significant accounting policies**

**Investment in Associates**

The Group's investment in its associates is accounted for using the equity method of accounting. An associate is an entity in which the Group has significant influence but not control.

Intangible assets identified upon acquisition of associates are included at fair value and amortised over the useful life of the intangible assets.

Under the equity method, the investment in the associates is carried in the consolidated statement of financial position at cost plus post acquisition changes in the Group's share of net assets of the associate. Goodwill relating to the associate is included in the carrying amount of the investment and is not amortised or separately tested for impairment.

The consolidated statement of comprehensive income reflects the share of the results of operations of the associate. Where there has been a change recognised directly in the equity of the associate, the Group recognises its share of any changes and discloses this, when applicable, in the statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and the associate are eliminated to the extent of the interest in the associate.

The financial statements of the associates are prepared for the same reporting period as the Group. Where necessary, adjustments are made to bring the accounting policies in line with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognise an impairment loss on the Group's investment in its associates. The Group determines at the end of the reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount in the consolidated statement of comprehensive income.

**Interest in a joint venture**

A joint venture exists where the Group has a contractual arrangement with one or more parties to undertake activities typically, however not necessarily, through entities that are subject to joint control. As investments in associates, the Group recognises interests in a jointly controlled entity using the equity method. The explanations given above therefore apply for joint ventures.

**Segment reporting**

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker is the person or group that allocates resources to and assesses the performance of the operating segments of an entity. The Group has determined the Board of Directors of the Bank as its chief operating decision maker.

All transactions between operating segments are conducted on an arm's length basis, with intra-segment revenue and costs being eliminated in head office. Income and expenses directly associated with each segment are included in determining operating segment performance.

**Foreign currency translation**

**(a) Functional and presentation currency**

The consolidated financial statements are presented in Qatar Riyals, which is Group's functional and presentation currency. Each entity in the group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

**The Commercial Bank of Qatar (Q.S.C.)**  
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**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**2.3 Summary of significant accounting policies** (continued)

(b) Transactions and balances

Transactions in foreign currencies are initially recorded in the functional currency rate of exchange ruling at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange ruling at the balance sheet date. All differences are taken to the consolidated statement of income.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined. The gain and losses on revaluation of foreign currency non-monetary available-for-sale investments are recognised in the consolidated statement of changes in equity.

(c) Group companies

As at the reporting date, the assets and liabilities of subsidiaries are translated into the Group's presentation currency at the rate of exchange ruling at the end of reporting date, and their statement of comprehensive incomes are translated at the weighted average exchange rates for the year. Exchange differences arising on translation are taken directly to a separate component of equity. On disposal of a foreign entity, the deferred cumulative amount recognised in equity relating to that particular foreign operation is recognised in the consolidated statement of comprehensive income.

**Financial Instruments – initial recognition and subsequent measurement**

The Group classifies its financial instruments in the following categories. The classification depends on the purpose for which the financial instruments were acquired and their characteristics. Management determines the classification of its financial instruments at initial recognition.

(a) Due from banks and financial institutions and Loans and advances to customers ("LaR")

Due from banks and Loans and advances to customers are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

Islamic financing such as Murabaha, Ijara and Musawama are stated at their gross principal amount less any amount received, allowance for impairment and unearned profit. Subsequent to initial measurement, due from banks and financial institutions and loans and advances are carried at amortised cost using the effective interest rate method (EIR) less allowance for impairment.

(b) Held-to-maturity financial investments ("HTM")

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group's management has the positive intention and ability to hold to maturity. If the Group were to sell other than an insignificant amount of held-to-maturity assets, the entire category would be reclassified as available-for-sale.

Held-to-maturity financial investments are carried at amortised cost. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees and costs that are an integral part of the EIR. The amortisation is included in 'Interest income' in the consolidated statement of comprehensive income. The losses arising from impairment are recognised in the consolidated statement of comprehensive income.

**The Commercial Bank of Qatar (Q.S.C.)**  
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**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**2.3 Summary of significant accounting policies** (continued)

(c) Available-for-sale investments (“AFS”)

Available-for-sale investments are those intended to be held for an indefinite period of time, which may be sold in response to needs for liquidity or changes in interest rates, exchange rates or equity prices. Available for sale investments include equity and debt securities.

The Group uses trade date accounting for regular way contracts when recording financial assets and liabilities. Financial assets are initially recognised at fair value plus transaction costs.

Available-for-sale financial investments are carried at fair value subsequent to initial recognition.

Gains and losses arising from changes in the fair value of available-for-sale financial investments are recognised directly in equity, until the financial asset is derecognised or impaired. At this time, the cumulative gain or loss previously recognised in equity is recognised in consolidated statement of income. However, interest or profit calculated using the effective interest method and foreign currency gains and losses on monetary assets classified as available- for-sale are recognised in the consolidated statement of income.

(d) Debt issued and other borrowed funds

Financial instruments or their components issued by the Group, which are not designated at fair value through profit or loss, are classified as liabilities under ‘Debt issued and other borrowed funds’, where the substance of the contractual arrangement results in the Group having an obligation either to deliver cash or another financial asset to the holder, or to satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset.

After initial measurement, debt issued and other borrowings are subsequently measured at amortised cost using the EIR.

**Derecognition of financial assets and financial liabilities**

Financial assets are derecognized when the rights to receive cash flows from the financial assets have expired or where the Group has transferred substantially all risks and rewards of ownership. Financial liabilities are derecognized when they are extinguished – that is, when the obligation is discharged, cancelled or expires.

**Fair values**

The fair values of quoted investments in active markets are based on current bid prices. If there is no active market for a financial asset, the Group establishes fair value using valuation techniques. These include the use of recent arm’s length transactions, discounted cash flow analysis and other valuation techniques commonly used by market participants.

Certain financial instruments are recorded at fair value using valuation techniques in which current market transactions or observable market data are not available. Their fair value is determined using a valuation model that has been tested against prices or inputs to actual market transactions and using the Group’s best estimate of the most appropriate model assumptions. Models are adjusted to reflect the spread for bid and ask prices to reflect costs to close out positions, counterparty credit and liquidity spread and limitations in the models.

**The Commercial Bank of Qatar (Q.S.C.)**  
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**2. SIGNIFICANT ACCOUNTING POLICIES** (continued)

**2.3 Summary of significant accounting policies** (continued)

**Offsetting financial instruments**

Financial assets and liabilities are offset and the net amount reported in the statement of financial position when there is a legally enforceable right to offset the recognized amounts and there is an intention to settle on a net basis, or realize the asset and settle the liability simultaneously.

**Derivative financial instruments**

Derivatives are initially recognized at fair value on the date on which a derivative contract is entered into and are subsequently remeasured at their fair value. Fair values are obtained from quoted market prices in active markets, including recent market transactions, and valuation techniques, including discounted cash flow models as appropriate. All derivatives are carried as assets when fair value is positive and as liabilities when fair value is negative.

The Group's derivative trading instruments includes forward foreign exchange contracts and interest rate swaps. The Group sells these derivatives to customers in order to enable them to transfer, modify or reduce current and future risks. These derivative instruments are fair valued as at the end of reporting date and the corresponding fair value changes is taken to the consolidated statement of comprehensive income.

**Hedge accounting**

The Group makes use of derivative instruments to manage exposures to interest rate and foreign currency risks. In order to manage particular risks, the Group applies hedge accounting for transactions which meet the specified criteria.

At inception of the hedge relationship, the Group formally documents the relationship between the hedged item and the hedging instrument, including the nature of the risk, the objective and strategy for undertaking the hedge and the method that will be used to assess the effectiveness of the hedging relationship.

Also at the inception of the hedge relationship, a formal assessment is undertaken to ensure the hedging instrument is expected to be highly effective in offsetting the designated risk in the hedged item. Hedges are formally assessed each quarter. A hedge is expected to be highly effective if the changes in fair value or cash flows attributable to the hedged risk during the period for which the hedge is designated are expected to offset in a range of 80% to 125%.

**Fair value hedges**

For designated and qualifying fair value hedges, the change in the fair value of a hedging derivative instrument is recognised in the consolidated statement of comprehensive income. Meanwhile, the change in the fair value of the hedged item attributable to the risk hedged is recorded as part of the carrying value of the hedged item and is also recognised in the consolidated statement of comprehensive income.

If the hedging instrument expires or is sold, terminated or exercised, or where the hedge no longer meets the criteria for hedge accounting, the hedge relationship is terminated. For hedged items recorded at amortised cost, the difference between the carrying value of the hedged item on termination and the face value is amortised over the remaining term of the original hedge using the EIR. If the hedged item is derecognised, the unamortised fair value adjustment is recognised immediately in the consolidated statement of comprehensive income.

**The Commercial Bank of Qatar (Q.S.C.)**  
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**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**Repurchase agreements**

Securities sold under agreements to repurchase at a specified future date ('repos') are not derecognized from the statement of financial position. The corresponding cash received, including accrued interest, is recognized on the statement of financial position as 'Borrowings under repurchase agreements', reflecting its economic substance as a loan to the Group. The differences between the sale and repurchase prices are treated as interest expense and are accrued over the life of the agreement using the effective interest rate method.

**Unrestricted investment accounts**

Profit distribution among unrestricted investment account holders and shareholders of Islamic Branch is guided by Qatar Central Bank regulations. All income and expenses of Islamic branch for the financial year are taken into consideration for profit distribution. The unrestricted investment account holders' share of profit is calculated on the basis of their daily deposit balances over the year, after deducting the pre-agreed and declared Mudaraba fee.

Expenses or losses which arise out of misconduct on the part of the Bank due to non compliance of regulatory instructions or sound banking norms, are not borne by the unrestricted investment account holders. In case of Islamic branch results at end of a financial year is a net loss, the unrestricted investment account holders are not charged with any share of such loss, except as approved by Qatar Central Bank who holds judgment authority on all such matters.

**Leasing**

The determination of whether an arrangement is a lease or it contains a lease, is based on the substance of the arrangement and requires an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset.

**Group as a lessee**

Leases which do not transfer to the Group substantially all the risks and benefits incidental to ownership of the leased items are operating leases. Operating lease payments are recognized as an expense in the statement of comprehensive income on a straight line basis over the lease term.

**Group as a lessor**

Leases where the Group does not transfer substantially all the risk and benefits of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating operating leases are added to the carrying amount of the leased asset and recognized over the lease term on the same basis as rental income.

**Revenue recognition**

a) Interest income and expense

Interest income and expense for all interest-bearing financial instruments, except for those classified as held for trading, are recognized within 'interest income' and 'interest expense' in the consolidated statement of comprehensive income using the effective interest method.

Income from financing and investment contracts under Islamic banking principles are recognized within 'income from Islamic finance and investment activities' in the consolidated statement of comprehensive income using a method that is analogous to the effective 'yield' rate.

Once a financial asset or a group of similar financial assets has been written down as a result of an impairment loss, interest income is recognized using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss.



**The Commercial Bank of Qatar (Q.S.C.)**  
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**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

b) Fees and commission income

Fees and commissions are generally recognized on an accrual basis when the service has been provided. Loan commitment fees for loans that are likely to be drawn down are deferred (together with related direct costs) and recognized as an adjustment to the effective interest rate on the loan. Loan syndication fees are recognized as revenue when the syndication has been completed and the Group has retained no part of the loan package for itself or has retained a part at the same effective interest rate as the other participants. Portfolio and other management advisory and service fees are recognized based on the applicable service contracts, usually on a time-proportion basis. Asset management fees related to investment funds are recognized ratably over the period in which the service is provided. Performance linked fees or fee components are recognized when the performance criteria are fulfilled.

c) Dividend income

Dividends are recognized in the consolidated statement of comprehensive income when the entity's right to receive payment is established.

**Impairment of financial assets**

a) Financial assets carried at amortised cost

The Group assesses at each reporting date whether there is objective evidence that a financial asset or group of financial assets is impaired. A financial asset or a group of financial assets is impaired and impairment losses are incurred only if there is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or group of financial assets that can be reliably estimated.

The criteria that the Group uses to determine that there is objective evidence of an impairment loss include:

- Delinquency in contractual payments of principal or interest;
- Cash flow difficulties experienced by the borrower;
- Breach of loan covenants or conditions;
- Initiation of bankruptcy proceedings;
- Deterioration of the borrower's competitive position;
- Deterioration in the value of collateral; and
- Downgrading below investment grade level.

The estimated period between a loss occurring and its identification is determined by local management for each identified portfolio. In general, the periods used vary between three months and twelve months; in exceptional cases, longer periods are warranted.

The Group first assesses whether objective evidence of impairment exists individually for financial assets that are significant, and individually or collectively for financial assets that are not significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is or continues to be recognized are not included in a collective assessment of impairment.

The amount of loan loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate. The resulting provision is not materially different from that resulting from the application of the Qatar Central Bank guidelines. The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognized in the consolidated statement of comprehensive income. If a loan or held-to-maturity investment has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract. As a practical expedient, the Group may measure impairment on the basis of an instrument's fair value using an observable market price.

**The Commercial Bank of Qatar (Q.S.C.)**  
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**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

The calculation of the present value of the estimated future cash flows of a collateralised financial asset reflects the cash flows that may result from foreclosure less costs for obtaining and selling the collateral, whether or not foreclosure is probable.

For the purposes of a collective evaluation of impairment, financial assets are grouped on the basis of similar credit risk characteristics. Those characteristics are relevant to the estimation of future cash flows for groups of such assets by being indicative of the debtors' ability to pay all amounts due according to the contractual terms of the assets being evaluated.

Future cash flows in a group of financial assets that are collectively evaluated for impairment are estimated on the basis of the contractual cash flows of the assets in the Group and historical loss experience for assets with credit risk characteristics similar to those in the Group. Historical loss experience is adjusted on the basis of current observable data to reflect the effects of current conditions that did not affect the period on which the historical loss experience is based and to remove the effects of conditions in the historical period that do not currently exist.

When a loan is uncollectible, it is written off against the related allowance for loan impairment. Such loans are written off after all the necessary procedures have been completed and the amount of the loss has been determined. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed by adjusting the allowance account. The amount of the reversal is recognized in the consolidated statement of comprehensive income in impairment charge for loans and advances.

b) Financial assets classified as available-for-sale

The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. In the case of equity investments classified as available-for-sale, a significant or prolonged decline in the fair value of the investment below its cost is considered in determining whether the assets are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognized in consolidated statement of comprehensive income is removed from equity and recognized in the consolidated statement of comprehensive income. Impairment losses recognized in the consolidated statement of comprehensive income on equity instruments are not reversed through the consolidated statement of comprehensive income. In the case of debt instruments classified as available for sale, impairment is assessed based on the same criteria as financial assets carried at amortised cost. If, in a subsequent period, the fair value of a debt instrument classified as available-for-sale increases and the increase can be objectively related to an event occurring after the impairment loss was recognized in consolidated statement of comprehensive income, the impairment loss is reversed through the consolidated statement of comprehensive income.

c) Renegotiated loans

Renegotiated loans that are either subject to collective impairment assessment or individually significant and whose terms have been renegotiated are no longer considered to be past due but are treated as new loans. In subsequent years, the asset is considered to be past due and disclosed only if renegotiated.

**The Commercial Bank of Qatar (Q.S.C.)**  
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**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**Property and equipment**

Land and buildings comprise mainly branches and offices. All property and equipment is stated at historical cost less depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the items.

Subsequent costs are included in the asset's carrying amount or are recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to other operating expenses during the financial period in which they are incurred.

Land is not depreciated. Depreciation of other assets is calculated using the straight-line method to allocate their cost to their residual values over their estimated useful lives, as follows:

- Buildings 20 years,
- Furniture and equipment 3 - 8 years,
- Motor vehicles 5 years.

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date. An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount. The recoverable amount is the higher of the asset's fair value less costs to sell and value in use.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in other operating income/expenses in the consolidated statement of comprehensive income.

**Properties acquired against settlement of customers' debts**

Properties acquired against settlement of customers' debts are stated in the consolidated statement of financial position under the item "Other assets" at their acquisition value net of allowance for impairment.

According to Qatar Central Bank instructions, the Group should dispose of any land and properties acquired against settlement of debts within a period not exceeding three years from the date of acquisition although this period can be extended after obtaining approval from Qatar Central Bank.

**Impairment of non-financial assets**

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

**The Commercial Bank of Qatar (Q.S.C.)**  
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**2. SIGNIFICANT ACCOUNTING POLICIES (continued)**

**Cash and cash equivalents**

For the purposes of the statement of cash flows, cash and cash equivalents comprise balances maturing within three months' from the date of placement, including cash and non-restricted balances with Qatar Central Bank and Due from/Due to Banks.

**Provisions**

Provisions for legal claims are recognized when the Group has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated.

The Group creates provisions charging the consolidated statement of comprehensive income for any potential claim, taking into consideration the value of the potential claim and its likelihood.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognized as interest expense.

**Financial guarantee contracts**

Financial guarantee contracts are contracts that require the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument. Such financial guarantees are given to banks, financial institutions and other bodies on behalf of customers to secure loans, overdrafts and other banking facilities.

Financial guarantees are initially recognized in the financial statements at fair value, being the premium received on the date the guarantee was given. Subsequent to initial recognition, the Group's liabilities under such guarantees are measured at the higher of the initial measurement, less amortisation calculated to recognise in the consolidated statement of comprehensive income the fee income earned on a straight line basis over the life of the guarantee and the best estimate of the expenditure required to settle any financial obligation arising at the end of reporting date. These estimates are determined based on experience of similar transactions and history of past losses, supplemented by the judgment of Management.

Any increase in the liability relating to guarantees is taken to the consolidated statement of comprehensive income.

**Employee benefits**

**Defined benefit plan**

The Group makes provision for end of service benefits payable to its expatriate employees on the basis of the employees' length of service in accordance with the employment policy of the Group and the applicable provisions of Labour Law. This provision is included in other provisions as part of other liabilities in the consolidated statement of financial position. The expected costs of these benefits are accrued over the period of employment.

**Defined contribution plans**

Also the Group provides for its contribution to the State administered retirement fund for Qatari employees in accordance with the retirement law, and the resulting charge is included within the personnel cost under the general administration expenses in the consolidated statement of income. The Group has no further payment obligations once the contributions have been paid. The contributions are recognized when they are due.

**Fiduciary activities**

The Group acts as fund manager and in other fiduciary capacities that result in the holding or placing of assets on behalf of individuals, corporates and other institutions. These assets and income arising thereon are excluded from these consolidated financial statements, as they are not assets of the Group.

**The Commercial Bank of Qatar (Q.S.C.)**  
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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT**

**Off-balance sheet**

Off-balance sheet items include Group's obligations with respect to forward foreign exchange contracts, interest rate swaps and others. These do not constitute actual assets or liabilities at the balance sheet date except for assets and obligations relating to fair value gain or loss on these derivative financial instruments.

**3.1 Financial instruments**

**Definition and classification**

Financial instruments comprise the Group's financial assets and liabilities. Financial assets include cash and balances with Central bank, due from banks and financial institutions, loans and advances, financial investments, derivative financial assets and certain other assets and financial liabilities include customer deposits, borrowings under repurchase agreements and due to banks and other financial institutions, debt issued and other borrowed funds, derivative financial liabilities and certain other liabilities. Financial instruments also include rights and commitments included in off-balance sheet items.

Note 2 describes the accounting policies followed by the Group in respect of recognition and measurement of the key financial instruments and their related income and expense.

**Risk management**

The Group derives its revenue from assuming and managing customer risk for profit. Through a robust governance structure, risk and return are evaluated to produce sustainable revenue, to reduce earnings volatility and increase shareholder value. The most important types of risk are credit risk, liquidity risk, market risk and operational risk.

Credit risk reflects the possible inability of a customer to meet his/her repayment or delivery obligations. Market risk, which includes foreign currency, interest rate risks and other price risks, is the risk of fluctuation in asset and commodity values caused by changes in market prices and yields. Liquidity risk results in the inability to accommodate liability maturities and withdrawals, fund asset growth or otherwise meet contractual obligations at reasonable market rates. Operational risk is the potential for loss resulting from events involving people, processes, technology, legal issues, external events or execution or regulatory issues.

The Group's Market Risk and Structural Risk Management policies envisage the use of interest rate derivative contracts and foreign exchange derivative contracts as part of its asset and liability management process.

**Risk and other committees**

The governance structure of the Group is headed by the Board of Directors. The Board of Directors evaluates risk involving the Group Chief Executive Officer and the following Board and Management committees:

1. Board Risk Committee is responsible for all aspects of Enterprise Risk Management including but not restricted to credit risk, market risk, and operational risk. This committee sets the policy on all risk issues and maintains oversight of all Group risks through the Management Risk Committee.
2. Board Audit Committee is responsible for setting the policy on all Audit issues and maintains oversight of all Bank audit issues through the Management Audit Committee. In addition, it is also responsible for Compliance & Anti-Money Laundering.
3. Policy and Strategy Committee is a Board committee which is responsible for all policies and strategies of the business.
4. Board Executive Committee is responsible for evaluating and granting credit facilities and approval of the Group's investment activities within authorized limits per Qatar Central Bank and Board of Directors' guidelines.
5. Management Credit Committee is the highest management level authority on all counterparty risk exposures product programmes, associated expenditure programmes there under and underwriting exposures on syndications and securities transactions.

### **3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued)**

#### **Risk committees (continued)**

6. Management Risk Committee is the highest management authority on all risk related issues in the Group and its subsidiaries and affiliates in which it has strategic investments. This committee provides recommendations on all risk policy and portfolio issues to the Board Risk Committee.
7. Asset and Liability Committee (ALCO) is a management committee which is a decision making body for developing policies relating to all asset and liability management (ALM) matters.
8. Shari'ah Supervisory Board is an independent committee comprising three renowned external Islamic Scholars and Specialists in Islamic banking, to ensure that the activities, products and transactions of the Islamic branches are in compliance with Islamic principles (Shari'ah). The Shari'ah Board discharge their responsibilities by conducting periodical audits. All new Islamic products require Shari'ah board pre-approval. With the discontinuation of Islamic Banking at all conventional banks following the Qatar Central Bank's instruction in January 2011, this committee will cease to function from 31 December 2011.

#### **3.2 Credit risk**

The Group takes on exposure to credit risk, which is the risk that counterparty will cause a financial loss for the Group by failing to discharge an obligation. Credit risk is the most important risk for the Group's business; management therefore carefully manages its exposure to credit risk. Credit risk is attributed to both on-statement of financial position financial instruments such as loans, overdrafts, debt securities and other bills, investments, and acceptances and credit equivalent amounts related to off-balance sheet financial instruments. The Group's approach to credit risk management preserves the independence and integrity of risk assessment, while being integrated into the business management processes. Policies and procedures, which are communicated throughout the organisation, guide the day-to-day management of credit exposure and remain an integral part of the business culture. The goal of credit risk management is to evaluate and manage credit risk in order to further enhance this strong credit culture.

##### **3.2.1 Credit risk management**

###### **(a) Loans and Advances**

The Group has significantly enhanced its loan mix. This improvement is being achieved through a strategy of reducing exposure to non-core client relationships while increasing the size of the consumer portfolio comprising of consumer loans, vehicle loans, credit cards and residential mortgages, which have historically recorded very low loss rates. In measuring credit risk of loan and advances to customers and to banks at a counterparty level, the Group reflects three components (i) the 'probability of default' by the client or counterparty on its contractual obligations; (ii) current exposures to the counterparty and its likely future development, from which the Group derive the 'exposure at default'; and (iii) the likely recovery ratio on the defaulted obligations (the 'loss given default').

- (i) The Group assesses the probability of default of individual counterparties using internal rating tools tailored to the various categories of counterparty. They combine statistical analysis along with the business relationship officers and credit risk officers assessment and are validated, where appropriate, by comparison with externally available data. Clients of the Group are segmented based on a 10 point rating scale. The Group's rating scale reflects the range of default probabilities defined for each rating class. This means that, in principle, exposures migrate between classes as the assessment of their probability of default changes. The rating tools are kept under review and upgraded as necessary.

### **3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued)**

#### **3.2.1 Credit risk management (continued)**

The ratings of the major rating agency are mapped to Group's rating grades based on the long-term average default rates for each external grade. The Group uses the external ratings where available to benchmark internal credit risk assessment. Observed defaults per rating category vary year on year, especially over an economic cycle.

- (ii) Exposure at default is based on the amounts the Group expects to be owed at the time of default. For example, for a loan this is the face value. For a commitment, the Group includes any amount already drawn plus the further amount that may have been drawn by the time of default, should it occur.
- (iii) Loss given default or loss severity represents the Group's expectation of the extent of loss on a claim should default occur. It is expressed as percentage loss per unit of exposure and typically varies by type of counterparty, type and seniority of claim and availability of collateral or other credit mitigation.

#### (b) Debt securities and other bills

For debt securities and other bills, external rating such as Standard & Poor's & Moody's rating or their equivalents are used by Group Treasury for managing of the credit risk exposures. The investments in those securities and bills are viewed as a way to gain a better credit quality mapping and maintain a readily available source to meet the funding requirement at the same time.

#### **3.2.2 Risk limit control and mitigation policies**

##### (a) Portfolio Diversification

Portfolio diversification is an overriding principle, therefore, the credit policies are structured to ensure that the Group is not over exposed to a given client, industry sector or geographic area. To avoid excessive losses if any single counter-party is unable to fulfil its payment obligations, large exposure limits have been established per credit policy. Limits are also in place to manage exposures to a particular country or sector. These risks are monitored on an ongoing basis and subject to an annual or more frequent review, when considered necessary.

##### (b) Collateral

In order to proactively respond to credit deterioration the Group employs a range of policies and practices to mitigate credit risk. The most traditional of these is the taking of security for funds advanced, which is common practice. The Group implements guidelines on the acceptability of specific classes of collateral or credit risk mitigation. The principal collateral types for loans and advances are:

- Mortgages over residential properties;
- Charges over business assets such as premises, inventory and accounts receivable;
- Charges over financial instruments such as debt securities and equities.

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued)**

**3.2.2 Risk limit control and mitigation policies (continued)**

Longer-term finance and lending to corporate entities are generally secured; revolving individual credit facilities are generally unsecured. In addition, in order to minimise the credit loss the Group will seek additional collateral from the counterparty as soon as impairment indicators are noticed for the relevant individual loans and advances.

Collateral held as security for financial assets other than loans and advances is determined by the nature of the instrument. Debt securities, treasury and other eligible bills are generally unsecured, with the exception of asset-backed securities and similar instruments, which are secured by portfolios of financial instruments.

(c) Credit-related commitments

The primary purpose of these instruments is to ensure that funds are available to a customer as required. Guarantees and standby letters of credit carry the same credit risk as loans. Documentary and commercial letters of credit – which are written undertakings by the Group on behalf of a customer authorising a third party to draw drafts on the Group up to a stipulated amount under specific terms and conditions – are collateralised by the underlying shipments of goods to which they relate and therefore carry less risk than a direct loan.

Commitments to extend credit represent unused portions of authorisations to extend credit in the form of loans, guarantees or letters of credit. With respect to credit risk on commitments to extend credit, the Group is potentially exposed to loss in an amount equal to the total unused commitments. However, the likely amount of loss is less than the total unused commitments, as most commitments to extend credit are contingent upon customers maintaining specific credit standards. The Group monitors the term to maturity of credit commitments because longer-term commitments generally have a greater degree of credit risk than shorter-term commitments.

- (d) Credit risk arising from derivative financial instruments is, at any time, limited to those with positive fair values, as recorded on the statement of financial position. With gross-settled derivatives, the Group is also exposed to a settlement risk, being the risk that the Group honours its obligation but the counterparty fails to deliver the counter-value.

**3.2.3 Maximum exposure to credit risk before collateral held or other credit enhancements**

The table below shows the maximum exposure to credit risk for the components of the statement of financial position including derivatives. The maximum exposure is shown gross, before the effect of any mitigation through the use of any collateral held or other credit enhancements. Where financial instruments are recorded at fair value, the amounts shown represent the current credit risk exposure but not the maximum risk exposure that could arise in the future as a result of changes in values.



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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued)**

**3.2.3 Maximum exposure to credit risk before collateral held or other credit enhancements (continued)**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
<b>Credit risk exposures relating to the on-balance sheet assets are as follows:</b>		
Due from banks and financial institutions	9,271,920	4,237,843
Loans, advances and financing for customers:		
Retail loans	8,219,486	4,574,143
Corporate loans	30,311,478	26,355,949
Islamic finance	3,082,840	2,636,574
Financial investments	10,525,009	8,884,236
Other assets	827,037	710,244
<b>On balance sheet total as at 31 December</b>	<b><u>62,237,770</u></b>	<b><u>47,398,989</u></b>
<b>Credit risk exposures relating to the off-balance sheet are as follows:</b>		
Acceptances	97,979	91,583
Guarantees	9,088,622	8,532,654
Letter of credit	5,217,592	3,950,492
Unutilised credit facilities	5,859,107	6,376,592
<b>Off balance sheet total as at 31 December</b>	<b><u>20,263,300</u></b>	<b><u>18,951,321</u></b>
<b>Total</b>	<b><u>82,501,070</u></b>	<b><u>66,350,310</u></b>

Balances with Central bank are not included in the credit risk exposures as these attract a sovereign risk weight of zero.

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued)**

**3.2.4 Risk concentration for maximum exposure to credit risk by Sector**

An industry sector analysis of the Group's financial assets, before taking into account collateral held or other credit enhancements, is as follows

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	2010
	<b>Gross maximum exposure</b>	Gross maximum exposure
Funded		
Government	9,979,293	8,284,555
Government institutions & semi-government agencies	6,802,475	4,936,911
Industry	1,639,348	1,435,102
Commercial	4,305,847	3,704,427
Financial services	12,259,147	9,238,190
Contracting	2,561,315	2,655,493
Real estate	13,257,588	6,878,398
Consumers	7,338,519	6,433,652
Other sectors	4,094,238	3,832,261
<b>Total funded</b>	<b>62,237,770</b>	47,398,989
Un-funded		
Government institutions & semi-government agencies	868,527	498,343
Financial services	5,559,196	4,032,395
Commercial and others	13,835,577	14,420,583
<b>Total un-funded</b>	<b>20,263,300</b>	18,951,321
<b>Total</b>	<b>82,501,070</b>	66,350,310

**Collateral and other credit enhancements**

The amount and type of collateral required depends on an assessment of the credit risk of the counterparty. Guidelines are implemented regarding the acceptability of types of collateral and valuation parameters.

The main types of collateral obtained are as follows:

- \* For commercial lending, charges over real estate properties, inventory and trade receivables
- \* For retail lending, mortgages over residential properties.

The Group also obtains guarantees from parent companies for loans to their subsidiaries. Management monitors the market value of collateral, requests additional collateral in accordance with the underlying agreement, and monitors the market value of collateral obtained during its review of the adequacy of the allowance for impairment losses.

It is the Group's policy to dispose of repossessed properties in an orderly fashion. The proceeds are used to reduce or repay the outstanding claim. In general, the Bank does not occupy repossessed properties for business use.

Total maximum exposure net of collateral is QAR 47.4 billion (2010: QAR 41 billion). The main types of collateral obtained are cash 2% (2010: 3%), mortgages 46% (2010: 47%), equity and debt securities 4% (2010: 3%); Government guarantees 21% (2010: 21%) and other tangible securities 27% (2010: 26%) of the total collateral.

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**3.2.5 Credit quality of financial assets with credit risk exposure**

(a) The following table sets out the credit qualities of its loans and advances portfolio as per the Group's internal ratings.

<b>31 December 2011</b>	<b>Figures in thousand Qatar Riyals</b>			
	<b>Neither past due nor impaired</b>	<b>Past due but not impaired</b>	<b>Impaired</b>	<b>Gross Total</b>
<b>Risk Grading</b>				
A: Low risk – excellent	14,153,356	7,281	-	14,160,637
B: Standard/satisfactory risk	26,978,058	514,885	-	27,492,943
C: Sub-standard – watch	-	-	184,255	184,255
D: Doubtful	-	-	66,096	66,096
E: Bad debts	-	-	257,275	257,275
<b>Gross</b>	<b>41,131,414</b>	<b>522,166</b>	<b>507,626</b>	<b>42,161,206</b>
Less: allowance for impairment – (specific)				(321,881)
Less: allowance for impairment – (collective)				(225,521)
<b>Net</b>				<b>41,613,804</b>
<b>31 December 2010</b>				
<b>Risk Grading</b>				
A: Low risk – excellent	12,839,890	17,470	-	12,857,360
B: Standard/satisfactory risk	19,281,373	1,315,753	-	20,597,126
C: Sub-standard – watch	-	-	141,966	141,966
D: Doubtful	-	-	61,155	61,155
E: Bad debts	-	-	888,882	888,882
<b>Gross</b>	<b>32,121,263</b>	<b>1,333,223</b>	<b>1,092,003</b>	<b>34,546,489</b>
Less: allowance for impairment – (specific)				(899,785)
Less: allowance for impairment – (collective)				(80,038)
<b>Net</b>				<b>33,566,666</b>

(b) Due from banks and financial institutions

Exposures to due from banks and financial institutions are mostly Low Risk. There are no past due or impaired balances in the portfolio as at 31 December 2011 (2010: -nil-)

(c) Financial investments (debt securities)

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Held to maturity	5,612,315	6,166,900
Available for sale	5,137,136	3,000,640
Less allowance for impairment	(224,442)	(283,304)
<b>Total</b>	<b>10,525,009</b>	<b>8,884,236</b>

Exposures to financial investment include QAR 9.03 billion to Qatari Government bonds/Treasury bills which are “AA” rated (2010: QAR 7.9 billion are “AA-“ rated).

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued)**

**3.2.5 Credit quality of financial assets with credit risk exposure (continued)**

(d) Other assets

There are no past due or impaired balances as at 31 December 2011 and 2010.

(e) Loans, advances and financing to customers which are past due but not impaired

Loans and advances to customers less than 90 days as at 31 December 2011 past due are not considered impaired, unless other information is available to indicate the contrary. Gross amount of loans and advances by class to customers that were past due but not impaired were as follows:

				<b>Figures in thousand Qatar Riyals</b>	
	Conventional Corporate	Retail	Commercial Islamic	<b>2011</b>	2010
Past due up to 30 days	38,504	262,980	27,314	328,798	418,461
Past due 31 – 60 days	13,877	48,047	4,568	66,492	759,160
Past due 61 – above days	58,869	67,056	951	126,876	155,602
<b>Total</b>	<b>111,250</b>	<b>378,083</b>	<b>32,833</b>	<b>522,166</b>	1,333,223

The Group has collateral in the form of blocked deposit, pledge of shares or legal mortgage against the past dues loans and advances.

The aggregate collateral is QAR 189 million (2010: QAR 108 million) for past due up to 30 days, QAR 24 million (2010: QAR 29 million) for past due from 31 to 60 days and QAR 41 million (2010: QAR 34 million) for past due from 61 and above days.

(f) Impaired loans, advances and financing to customer

Impairment is identified by individual assessment of each loan as per local regulators regulations and IFRS. The impaired loans and advances to customers before taking into consideration the cash flows from collateral held is QAR 508 million (2010: QAR 1,092 million) Breakdown of the gross amount of impaired loans by operating segment are as follows:

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	2010
Individually impaired loans		
– Corporate	114,739	304,078
– Retail	176,610	705,142
– Islamic	216,277	82,783
	<b>507,626</b>	1,092,003

(g) Loans and advances to customers renegotiated

Restructuring activities include extended payment arrangements, approved external management plans, modification and deferral of payments. Following restructuring, a previously overdue customer account is reset to a normal status and managed together with other similar accounts. Restructuring policies and practices are based on indicators or criteria which, in the judgment of local management, indicate that payment will most likely continue. Total value of renegotiated loans and advances as at 31 December 2011 was QAR 3,058 million (2010: QAR 1,329 million).

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued)**

**3.3 Market risk**

The Group takes on exposure to market risks, which is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risks arise from open positions in interest rate, currency and equity products, all of which are exposed to general and specific market movements and changes in the level of volatility of market rates or prices such as interest rates, credit spreads, foreign exchange rates and equity prices. The Group separates exposures to market risk by product types.

The Group's proprietary investments are managed according to the Group's internal investment policy, which has been approved by the Board of Directors and drafted in accordance with the Qatar Central Bank guidelines. The Group's trading activities are conducted by Treasury and Investments Division. These activities are subject to business line guidelines and policies. The Group employs several techniques to measure and control activities including sensitivity analysis, position limits and risk based limits. The maximum limit of the Group's total proprietary investments (i.e. total of fair value through profit and loss, held to maturity and available for sale investment) portfolios is restricted to 70% of the Group's capital and reserves (Tier 1 capital). However the individual limit for the held for trading investment portfolio is 10% of capital and reserves (Tier 1 capital) with a maximum permissible loss to carry for local securities at any given time. Investment policy is reviewed by the Board of Directors annually and day to day limits are independently monitored by the Market Risk Management department.

Investment proposals are approved at the investment committee level and decisions driven by the investment strategy, which is developed by the business line under ALCO oversight and approved by the Board.

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.3.1 Foreign exchange risk**

Foreign currency risk is the risk of loss that results from changes in foreign exchange rates. The Group's exposure to foreign currency risk is limited and is strictly controlled by the market risk and structural risk management policies established by the Group which govern the maximum trading and exposure limits that are permitted.

	<b>Figures in thousand Qatar Riyals</b>					
	Qatar Riyal	US Dollars	Euro	GBP	Other Currencies	Total
<b>As at 31 December 2011</b>						
On – balance sheet						
Assets	42,537,660	24,099,196	400,396	95,196	4,407,617	71,540,065
Liabilities and equities	(43,082,406)	(26,574,970)	(410,477)	(103,873)	(1,368,339)	(71,540,065)
<b>Net currency position</b>	<b>(544,746)</b>	<b>(2,475,774)</b>	<b>(10,081)</b>	<b>(8,677)</b>	<b>3,039,278</b>	<b>-</b>
Off – balance sheet						
<b>Credit commitments (Contingent liabilities)</b>	<b>11,475,948</b>	<b>7,883,915</b>	<b>697,714</b>	<b>36,954</b>	<b>168,769</b>	<b>20,263,300</b>
<b>As at 31 December 2010</b>						
On - balance sheet						
Assets	43,676,663	14,581,882	186,821	133,641	3,941,067	62,520,074
Liabilities and equities	(44,406,865)	(16,615,492)	(184,216)	(132,463)	(1,181,038)	(62,520,074)
Net currency position	(730,202)	(2,033,610)	2,605	1,178	2,760,029	-
Off – balance sheet						
Credit commitments (Contingent liabilities)	11,234,124	6,842,013	669,975	22,578	182,631	18,951,321

The table below indicates the effect of a reasonably possible movement of the currency rate against the QAR, with all other variables held constant, on the consolidated statement of income. An equivalent decrease in each of the below currencies against the QAR would have resulted in an equivalent but opposite impact.

	Change in currency rate in %	<b>Figures in thousand Qatar Riyals</b>	
		<b>Effect on consolidated statement of comprehensive income</b>	
		2011	2010
EUR	10%	(1,008)	261
GBP	15%	(1,302)	177

Open exchange position in other currencies represent Group's investment in associates denominated in OMR and AED. As these currencies are pegged to the USD, there is no impact to income statement and impact to equity is insignificant.

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.3.2 Interest/Profit rate risk**

**a) Interest rate risk**

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate because of changes in market interest rates. The Group takes on exposure to the effects of fluctuations in the prevailing levels of market interest rates on both its fair value and cash flow risks. Interest margins may increase as a result of such changes but may reduce losses in the event that unexpected movements arise. The Board sets limits on the level of mismatch of interest rate repricing that may be undertaken, which is monitored daily by Group Treasury.

The Asset and Liability Management (“ALM”) process, managed through ALCO, is used to manage interest rate risk associated with non-trading financial instruments. Interest rate risk represents the most significant market risk exposure to the Group’s non-trading financial instruments.

The Group’s goal is to manage interest rate sensitivity so that movements in interest rates do not adversely affect net interest income. Interest rate risk is measured as the potential volatility to the net interest rate income caused by changes in market interest rates. The Group typically manages the interest rate risk of its non-trading financial instruments by segmenting these assets and liabilities into two broad portfolios: non-discretionary and discretionary. The non-discretionary portfolio consists of the Group’s customer driven loans and deposit positions and securities required to support regulatory requirements. To manage the resulting interest rate sensitivity of the Group’s non-discretionary portfolio, the Group uses a discretionary portfolio of securities, long dated deposits, inter-bank takings and placements, and when warranted, derivatives. Strategically positioning the discretionary portfolio, the Group largely manages the interest rate sensitivity in the non-discretionary portfolio.

The following table summarises the interest / profit rate sensitivity position at 31 December, by reference to the re-pricing period of the Group’s assets, liabilities and off- balance sheet exposures:

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	<b>Figures in thousand Qatar Riyals</b>				
	Up to 3 months	3-12 Months	Above 1 Year	Non-interest sensitive	Total
<b>As at 31 December 2011</b>					
Cash and balances with Central Bank	462,572	-	-	2,113,922	2,576,494
Due from banks and financial institutions	8,838,760	433,160	-	-	9,271,920
Loans, advances and financing activities for customers	26,309,909	13,317,281	1,986,614	-	41,613,804
Financial investments	430,326	2,220,981	7,873,702	1,207,630	11,732,639
Investment in associates	-	-	-	3,926,480	3,926,480
Property and equipment and other assets	595,253	44,374	-	1,779,101	2,418,728
<b>Total assets</b>	<b>36,636,820</b>	<b>16,015,796</b>	<b>9,860,316</b>	<b>9,027,133</b>	<b>71,540,065</b>
Due to banks and financial institutions	5,837,887	-	-	-	5,837,887
Customer deposits and unrestricted investment accounts	27,374,170	2,551,460	19,195	8,043,858	37,988,683
Borrowing under repurchase agreements	-	1,150,810	-	-	1,150,810
Debt issued and other borrowed funds	-	2,547,698	8,506,388	-	11,054,086
Other liabilities	421,043	50,453	-	806,807	1,278,303
Equity	-	-	-	14,230,296	14,230,296
<b>Total liabilities and equity</b>	<b>33,633,100</b>	<b>6,300,421</b>	<b>8,525,583</b>	<b>23,080,961</b>	<b>71,540,065</b>
<b>Interest rate sensitivity gap</b>	<b>3,003,720</b>	<b>9,715,375</b>	<b>1,334,733</b>	<b>(14,053,828)</b>	<b>-</b>
<b>Cumulative interest rate sensitivity gap</b>	<b>3,003,720</b>	<b>12,719,095</b>	<b>14,053,828</b>	<b>-</b>	<b>-</b>
<b>As at 31 December 2010</b>					
Cash and balances with Central bank	6,751,926	-	-	1,950,898	8,702,824
Due from banks and financial institutions	3,778,343	208,340	251,160	-	4,237,843
Loans, advances and financing activities for customers	18,954,846	12,755,003	1,856,817	-	33,566,666
Financial investments	1,146,285	456,309	7,281,642	1,139,414	10,023,650
Investment in associates	-	-	-	3,839,542	3,839,542
Property and equipment and other assets	513,588	47,858	-	1,588,103	2,149,549
<b>Total assets</b>	<b>31,144,988</b>	<b>13,467,510</b>	<b>9,389,619</b>	<b>8,517,957</b>	<b>62,520,074</b>
Due to banks and financial institutions	3,553,398	-	-	-	3,553,398
Customer deposits and unrestricted investment accounts	21,455,851	3,084,172	87,660	8,652,979	33,280,662
Borrowing under repurchase agreements	907,285	-	-	-	907,285
Debt issued and other borrowed funds	1,817,807	2,363,686	6,812,069	-	10,993,562
Other liabilities	399,326	36,440	301	849,243	1,285,310
Equity	-	-	-	12,499,857	12,499,857
<b>Total liabilities and equity</b>	<b>28,133,667</b>	<b>5,484,298</b>	<b>6,900,030</b>	<b>22,002,079</b>	<b>62,520,074</b>
<b>Interest rate sensitivity gap</b>	<b>3,011,321</b>	<b>7,983,212</b>	<b>2,489,589</b>	<b>(13,484,122)</b>	<b>-</b>
<b>Cumulative interest rate sensitivity gap</b>	<b>3,011,321</b>	<b>10,994,533</b>	<b>13,484,122</b>	<b>-</b>	<b>-</b>



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**c) Interest Rate Sensitivity**

The following table demonstrates the sensitivity to reasonable possible changes in interest rates, with all other variables held constant, of the Group's statement of comprehensive income.

The sensitivity of the statement of comprehensive income is the effect of the assumed changes in interest rate on the net interest income for one year, based on the floating rate non-trading financial assets and financial liabilities. The effect of decreases in interest rates is expected to be equal and opposite to the effect of the increases as shown below on the consolidated statement of comprehensive income and equity.

	Change in basis points Increase (decrease)	Figures in thousand Qatar Riyals			
		Sensitivity of consolidated net interest income		Sensitivity of consolidated equity	
		2011	2010	2011	2010
<b>Currency</b>					
QAR	25bp	(36,550)	(44,137)	7,757	3,800
USD/Others	25bp	(37,174)	(20,605)	4,798	3,351

**3.3.3 Equity Price risk**

Equity price risk is the risk that the fair value of equities decreases as the result of changes in the level of equity indices and individual stocks. The non-trading equity price risk exposure arises from equity securities classified as available-for-sale. A 10 per cent increase in the Qatar Exchange and Bombay stock exchange and a 15 per cent increase in the Abu Dhabi securities exchange market index at 31 December 2011 would have increased equity by QAR 39 million (2010: QAR 18 million). An equivalent decrease would have resulted in an equivalent but opposite impact.

Market indices	Change in equity indices	Figures in thousand Qatar Riyals	
		2011	2010
Qatar Exchange	10%	14,564	11,557
Bombay Stock Exchange	10%	20,388	-
Abu Dhabi Securities Exchange	15%	3,941	6,224

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**3 FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.4 Liquidity Risk**

Liquidity is the ongoing ability to accommodate liability maturities, fund asset growth and meet other contractual obligations in a timely and cost effective fashion. Liquidity management involves the maintenance of an ample and diverse funding capacity, liquid assets and other source of cash to cushion fluctuations in asset and liability levels arising from unanticipated events or market turbulence.

**3.4.1 Liquidity risk management process**

The management of liquidity risk is governed by the Group's liquidity policy. The primary objective of liquidity risk management; over which ALCO has oversight, is to provide a planning mechanism for unanticipated changes in the demand or needs for liquidity created by customer behaviour or abnormal market conditions. ALCO emphasises the maximisation and preservation of customer deposits and other funding sources. ALCO also monitors deposit rates, levels, trends and significant changes. Deposit marketing plans are regularly reviewed for consistency with the liquidity policy requirements. ALCO has in place a contingency plan, which is periodically reviewed. The Group's ability to raise wholesale and/or long term funding at competitive costs is directly impacted by our credit ratings, which are as follows:

Moody's: Long Term A1, Short Term P-1 and financial strength C-, outlook stable.

Fitch : Long Term A, Short Term F1 and Financial strength C, outlook stable.

Standard & Poor's: Long Term A-, Short Term A-2, outlook stable.

**3.4.2 Funding approach**

Sources of liquidity are regularly reviewed by ALCO to maintain a wide diversification by currency, geography, provider, product and term.

**3.4.3 Non-derivative cash flows**

The following table sets out the maturity profile of the Group's major assets and liabilities. The contractual/expected maturities of assets and liabilities have been determined on the basis of the remaining period at 31 December to the contractual maturity date and do not take account of the effective maturities as indicated by the Group's deposit retention history and the availability of liquid funds. Management monitors the maturity profile to ensure that adequate liquidity is maintained.

The Bank is subject to certain prudential requirements as per Qatar Central Bank regulations. At 31 December 2011 the liquidity ratio was 112.55% (2010: 124.38%). The minimum ratio limit determined by Qatar Central Bank is 100%.

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**3.4.3 Non-derivative cash flows (continued)**

On balance sheet items	Figures in thousand Qatar Riyals						
	Within 1 month	1-3 Months	3-12 Months	Subtotal 1 Year	Above 1 Year	No maturity	Total
<b>As at 31 December 2011</b>							
Cash and balances with Central Bank	462,572	-	-	462,572	-	2,113,922	2,576,494
Due from banks and financial institutions	7,206,271	1,542,745	433,160	9,182,176	-	89,744	9,271,920
Loans, advances and financing activities for customers	4,945,466	525,353	1,070,332	6,541,151	35,072,653	-	41,613,804
Financial investments	12,055	173,670	2,200,018	2,385,743	8,139,266	1,207,630	11,732,639
Investment in associates	-	-	-	-	-	3,926,480	3,926,480
Property, equipment and other assets	476,922	118,331	44,374	639,627	-	1,779,101	2,418,728
<b>Total assets</b>	<b>13,103,286</b>	<b>2,360,099</b>	<b>3,747,884</b>	<b>19,211,269</b>	<b>43,211,919</b>	<b>9,116,877</b>	<b>71,540,065</b>
Due to banks and financial institutions	5,421,507	134,680	-	5,556,187	-	281,700	5,837,887
Customer deposits and unrestricted investment accounts	27,875,676	7,351,672	2,742,140	37,969,488	19,195	-	37,988,683
Borrowing under repurchase agreements	-	-	-	-	1,150,810	-	1,150,810
Debt issued and other borrowed funds	-	2,365,698	182,000	2,547,698	8,506,388	-	11,054,086
Other liabilities	372,662	131,480	50,453	554,595	-	723,708	1,278,303
<b>Total liabilities</b>	<b>33,669,845</b>	<b>9,983,530</b>	<b>2,974,593</b>	<b>46,627,968</b>	<b>9,676,393</b>	<b>1,005,408</b>	<b>57,309,769</b>
<b>Maturity gap</b>	<b>(20,566,559)</b>	<b>(7,623,431)</b>	<b>773,291</b>	<b>(27,416,699)</b>	<b>33,535,526</b>	<b>8,111,469</b>	<b>14,230,296</b>
<b>As at 31 December 2010</b>							
Cash and balances with Central Bank	6,751,926	-	-	6,751,926	-	1,950,898	8,702,824
Due from banks and financial institutions	3,456,091	261,120	208,340	3,925,551	251,160	61,132	4,237,843
Loans, advances and financing activities for customers	4,436,155	1,440,081	1,424,017	7,300,253	26,266,413	-	33,566,666
Financial investments	1,078,469	7,908	341,164	1,427,541	7,456,695	1,139,414	10,023,650
Investment in associates	-	-	-	-	-	3,839,542	3,839,542
Property, equipment and other assets	385,966	127,622	47,858	561,446	-	1,588,103	2,149,549
<b>Total assets</b>	<b>16,108,607</b>	<b>1,836,731</b>	<b>2,021,379</b>	<b>19,966,717</b>	<b>33,974,268</b>	<b>8,579,089</b>	<b>62,520,074</b>
Due to banks and financial institutions	3,008,238	545,160	-	3,553,398	-	-	3,553,398
Customer deposits and unrestricted investment accounts	21,563,564	7,042,066	4,587,372	33,193,002	87,660	-	33,280,662
Borrowing under repurchase agreements	-	907,285	-	907,285	-	-	907,285
Debt issued and other borrowed funds	-	-	1,817,807	1,817,807	9,175,755	-	10,993,562
Other liabilities	328,035	71,291	36,440	435,766	301	849,243	1,285,310
<b>Total liabilities</b>	<b>24,899,837</b>	<b>8,565,802</b>	<b>6,441,619</b>	<b>39,907,258</b>	<b>9,263,716</b>	<b>849,243</b>	<b>50,020,217</b>
<b>Maturity gap</b>	<b>(8,791,230)</b>	<b>(6,729,071)</b>	<b>(4,420,240)</b>	<b>(19,940,541)</b>	<b>24,710,552</b>	<b>7,729,846</b>	<b>12,499,857</b>

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.4.3 Non-derivative cash flows** (continued)

The table below summarises the maturity profile of the Group's financial liabilities at 31 December based on contractual undiscounted repayment obligations.

	<b>Figures in thousand Qatar Riyals</b>				
	Within 1 month	Up to 3 months	3-12 Months	Above 1 Year	Total
<b>As at 31 December 2011</b>					
Due to banks and financial institutions	5,719,918	135,075	-	-	5,854,993
Customer deposits and Unrestricted investment accounts	28,188,127	7,434,075	2,772,876	19,409	38,414,487
Borrowing under repurchase agreement	-	-	-	1,165,195	1,165,195
Debt issued and other borrowed funds	-	2,370,129	182,341	10,817,104	13,369,574
<b>Total Liabilities</b>	<b>33,908,045</b>	<b>9,939,279</b>	<b>2,955,217</b>	<b>12,001,708</b>	<b>58,804,249</b>
<b>As at 31 December 2010</b>					
Due to banks and financial institutions	3,024,018	548,020	-	-	3,572,038
Customer deposits and Unrestricted investment accounts	21,998,033	7,167,100	4,734,065	110,039	34,009,237
Borrowing under repurchase agreement	-	915,082	-	-	915,082
Debt issued and other borrowed funds	-	-	1,830,092	11,536,454	13,366,546
<b>Total Liabilities</b>	<b>25,022,051</b>	<b>8,630,202</b>	<b>6,564,157</b>	<b>11,646,493</b>	<b>51,862,903</b>

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.4.4 Derivative financial instruments**

Generally, forward foreign exchange contracts are settled on a gross basis and interest rate swaps are settled on a net basis.

	<b>Figures in thousand Qatar Riyals</b>			
	Up to 1 Year	1 - 3 Years	Over 3 Years	Total
<b>As at 31 December 2011</b>				
<b>Derivatives Held for Trading:</b>				
Forward foreign exchange contracts				
- Outflows	(979,422)	-	-	(979,422)
- Inflows	979,199	-	-	979,199
Interest rate swaps				
- Outflows	(29,416)	(56,078)	(186,512)	(272,006)
- Inflows	30,796	58,104	188,394	277,294
<b>Derivatives Held as Fair Value Hedges:</b>				
Cross currency interest rate swaps				
- Outflows	(31,776)	(63,551)	(1,061,081)	(1,156,408)
- Inflows	31,880	63,761	1,091,105	1,186,746
<b>Total outflows</b>	<b>(1,040,614)</b>	<b>(119,629)</b>	<b>(1,247,593)</b>	<b>(2,407,836)</b>
<b>Total inflows</b>	<b>1,041,875</b>	<b>121,865</b>	<b>1,279,499</b>	<b>2,443,239</b>
<b>As at 31 December 2010</b>				
<b>Derivatives Held for Trading:</b>				
Forward foreign exchange contracts				
- Outflows	(886,200)	-	-	(886,200)
- Inflows	886,044	-	-	886,044
Interest rate swaps				
- Outflows	(32,990)	(59,543)	(219,698)	(312,231)
- Inflows	34,410	61,593	221,822	317,825
<b>Derivatives Held as Fair Value Hedges:</b>				
Cross currency interest rate swaps				
- Outflows	(29,371)	(58,741)	(1,088,047)	(1,176,159)
- Inflows	32,101	64,202	1,130,762	1,227,065
<b>Total outflows</b>	<b>(948,561)</b>	<b>(118,284)</b>	<b>(1,307,745)</b>	<b>(2,374,590)</b>
<b>Total inflows</b>	<b>952,555</b>	<b>125,795</b>	<b>1,352,584</b>	<b>2,430,934</b>

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.4.5 Off-balance sheet items**

The table below summarises the maturity profile of the Group's off balance sheet financial instruments based on the earliest contractual maturity date.

	<b>Figures in thousand Qatar Riyals</b>		
	Below 1 Year	Above 1 Year	Total
<b>As at 31 December 2011</b>			
Loan commitments	1,054,582	4,804,525	5,859,107
Guarantees, acceptances and other financial facilities	12,311,044	2,093,149	14,404,193
Capital commitments	479,243	-	479,243
<b>Total</b>	<b>13,844,869</b>	<b>6,897,674</b>	<b>20,742,543</b>
<b>As at 31 December 2010</b>			
Loan commitments	3,770,007	2,606,585	6,376,592
Guarantees, acceptances and other financial facilities	10,050,816	2,523,913	12,574,729
Capital commitments	263,100	206,900	470,000
<b>Total</b>	<b>14,083,923</b>	<b>5,337,398</b>	<b>19,421,321</b>

**3.5.1 Fair value of financial assets and liabilities**

Based on the methods used to determine the fair value of financial instruments explained in note 2, following are the financial assets and liabilities:

	<b>Figures in thousand Qatar Riyals</b>			
	<b>Carrying value</b>		<b>Fair value</b>	
	<b>2011</b>	2010	<b>2011</b>	2010
<b>Financial assets</b>				
Balances with Central Bank excluding cash	<b>2,211,906</b>	8,305,716	<b>2,211,906</b>	8,305,716
Due from banks and financial institutions	<b>9,271,920</b>	4,237,843	<b>9,271,920</b>	4,237,843
Loans, advances and financing activities for customers	<b>41,613,804</b>	33,566,666	<b>41,613,804</b>	33,566,666
Financial investments	<b>11,732,639</b>	10,023,650	<b>12,362,746</b>	10,622,413
<b>Financial liabilities</b>				
Due to banks and financial institutions	<b>5,837,887</b>	3,553,398	<b>5,837,887</b>	3,553,398
Customer deposits and unrestricted investment accounts	<b>37,988,683</b>	33,280,662	<b>37,988,683</b>	33,280,662
Borrowings under repurchase agreements	<b>1,150,810</b>	907,285	<b>1,150,810</b>	907,285
Debt issued and other borrowed funds	<b>11,054,086</b>	10,993,562	<b>11,608,034</b>	11,464,033

i) Due from banks and financial institutions

Due from banks includes inter-bank placements and lending to banks and financial institutions. The fair values of these financial instruments are not different from its carrying value as the total portfolio has a very short duration and are re-priced frequently.

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.5.1 Fair value of financial assets and liabilities (continued)**

ii) Loans, advances and financing activities for customers

Loans and advances are net of allowance for impairment. The estimated fair value of loans and advances is not significantly different from its carrying value, as a significant portion of the portfolio is subject to frequent re-pricing in line with market rates.

iii) Financial investments

Financial investments includes held to maturity, available for sale and held for trading investments. Investments classified as available for sale and held for trading are measured at fair value. Fair value for held-to-maturity investment is primarily based on market prices, where ever market price is not available, the Group establishes the fair value using valuation techniques that includes discounted cash flow analysis, recent arms length transactions and other valuation techniques commonly used by market participants. The fair values of held to maturity investments are stated in note 9.

iv) Due to banks and financial institutions

Due to banks includes interbank takings, short term borrowing, overnight and term deposits. The fair values of these financial instruments are not different from its carrying value as the total portfolio has a very short term duration and are re-priced frequently.

v) Debt issued and other borrowed funds

The estimated fair value of other borrowed funds represents the discounted value of estimated future cash flow expected to be paid using current market rates for similar loan facilities. The fair value of borrowed funds is disclosed in note 15.

vi) Customer deposits

The estimated fair value of non-interest bearing deposits approximate carrying value. The estimated fair value of interest bearing deposits is also not different from the carrying values on the balance sheet date, as almost the total portfolio maturity is of very short duration and is re-priced at market rates.

**3.5.2 Classes of financial instrument**

The table below shows the financial instruments held by the Group by IAS 39 category

**Figures in thousand Qatar Riyals**

<b>Financial assets</b>	<b>HFT</b>	<b>LaR</b>	<b>HTM</b>	<b>AFS</b>	<b>Total</b>
<b>31 December 2011</b>					
Balances with Central Bank excluding cash	-	2,211,906	-	-	2,211,906
Due from banks and financial institutions	-	9,271,920	-	-	9,271,920
Loans and advances to customers	-	41,613,804	-	-	41,613,804
Financial investments	-	-	5,502,976	6,229,663	11,732,639
Positive fair value of derivatives	343,799	-	-	-	343,799
<b>31 December 2010</b>					
Balances with Central Bank excluding cash	-	8,305,716	-	-	8,305,716
Due from banks and financial institutions	-	4,237,843	-	-	4,237,843
Loans and advances to customers	-	33,566,666	-	-	33,566,666
Financial investments	-	-	6,023,907	3,999,743	10,023,650
Positive fair value of derivatives	242,391	-	-	-	242,391

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.5.2 Classes of financial instrument** (continued)

Financial liabilities	At amortised cost	At fair value	Figures in thousand Qatar Riyals	
			HFT	Total
<b>31 December 2011</b>				
Due to banks and financial institutions	5,837,887	-	-	5,837,887
Customer deposits and unrestricted investment accounts	37,988,683	-	-	37,988,683
Borrowings under repurchase agreements	1,150,810	-	-	1,150,810
Debt issued and other borrowed funds	9,950,443	1,103,643	-	11,054,086
Negative fair value of derivatives	-	-	265,592	265,592
<b>31 December 2010</b>				
Due to banks and financial institutions	3,553,398	-	-	3,553,398
Customer deposits and unrestricted investment accounts	33,280,662	-	-	33,280,662
Borrowings under repurchase agreements	907,285	-	-	907,285
Debt issued and other borrowed funds	9,938,937	1,054,625	-	10,993,562
Negative fair value of derivatives	-	-	212,373	212,373

**3.5.3 Fair value disclosures**

The Group uses the following hierarchy for determining and disclosing the fair value of financial investments by valuation technique:

Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities;

Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly; and

Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.



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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.5.3 Fair value disclosures** (continued)

The following table shows an analysis of financial instruments recorded at fair value by level of the fair value hierarchy:

	<b>Figures in thousand Qatar Riyals</b>		
	<b>31-Dec-11</b>	<b>Level 1</b>	<b>Level 2</b>
<b>Financial assets</b>			
Financial investments available-for-sale			
<b>Quoted investments :</b>			
Qatar Government debt securities	547,448	-	547,448
Other debt securities	982,811	-	982,811
Equities	391,010	391,010	-
<b>Unquoted investments :</b>			
Qatar Government debt securities	3,102,658	-	3,102,658
Other debt securities	389,116	-	389,116
Equities	430,180	-	949
Investment funds	386,440	2,858	335,271
	<b>6,229,663</b>	<b>393,868</b>	<b>5,358,253</b>
Derivative instruments			
Interest rate swaps	267,470	-	267,470
Forward foreign exchange contracts	719	-	719
Cross currency interest rate swap	75,610	-	75,610
	<b>343,799</b>	<b>-</b>	<b>343,799</b>
<b>Financial liabilities</b>			
Derivative instruments			
Interest rate swaps	265,094	-	265,094
Forward foreign exchange contracts	498	-	498
	<b>265,592</b>	<b>-</b>	<b>265,592</b>

During the reporting period 31 December 2011, there were no transfers between Level 1 and Level 2 fair value measurements. All unquoted available for sale equities and investment funds are recorded at fair value except for investments with a carrying value of QR 478 million (2010: QR 469 million), which are recorded at cost since their fair value cannot be reliably estimated.

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.5.3 Fair value disclosures** (continued)

The following table shows an analysis of financial instruments recorded at fair value by level of the fair value hierarchy:

	<b>Figures in thousand Qatar Riyals</b>		
	31-Dec-10	Level 1	Level 2
Financial assets			
Financial investments available-for-sale			
Quoted investments :			
Qatar Government debt securities	479,762	-	479,762
Other debt securities	441,362	-	441,362
Equities	181,109	181,109	-
Unquoted investments :			
Qatar Government debt securities	1,520,060	-	1,520,060
Other debt securities	396,253	-	396,253
Islamic debt securities	22,892	-	22,892
Equities	408,046	-	1,528
Investment funds	550,259	60,242	427,186
	3,999,743	241,351	3,289,043
Derivative instruments			
Interest rate swaps	214,779	-	214,779
Forward foreign exchange contracts	194	-	194
Cross currency interest rate swap	27,418	-	27,418
	242,391	-	242,391
Financial liabilities			
Derivative instruments			
Interest rate swaps	212,316	-	212,316
Forward foreign exchange contracts	57	-	57
	212,373	-	212,373

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.6 Capital management**

The Group's objectives in managing capital, which is a broader concept than the 'equity' on the face of balance sheet, are:

- To comply with the capital requirements set by the regulators of the banking markets where the entities of the Group operate;
- To safeguard the Group's ability to continue as a going concern so that it can continue to provide returns for shareholders and benefits for other stakeholders; and
- To maintain a strong capital base to support the development of its business.

The capital adequacy ratio of the Group is calculated in accordance with the Basel Committee guidelines as adopted by Qatar Central Bank, using the deduction method for its investments in associates.

**Capital Adequacy**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Tier I Capital	10,051,703	8,293,545
Tier II Capital	924,683	918,365
<b>Total Capital</b>	<b>10,976,386</b>	<b>9,211,910</b>
<b>Risk weighted assets</b>	<b>61,287,535</b>	49,820,521
Tier I Capital ratio	16.40%	16.65%
<b>Total Capital ratio</b>	<b>17.91%</b>	18.49%

Tier I capital includes share capital, legal reserve, general reserve, other reserves, shareholder's advance and retained earnings including current year profit and excluding proposed dividend.

Tier II capital includes risk reserve (up to 1.25% of the risk weighted assets) and fair value reserve (45% if positive and 100% if negative) and subordinated debt.

The minimum ratio limit determined by Qatar Central Bank is 10% and the Basel Committee requirement is 8%.

**3.7 Risk management in relation to others' investments**

The Group is managing customers' investments either directly or in the form of investment portfolios. The management of these investments by the Group could lead to some legal and operational risks. Accordingly, the Group takes necessary measures to control these risks.

Management of client's investment portfolios are guided by the terms and conditions recorded in written agreements signed by the respective clients. These portfolios are primarily invested in fixed income, capital guaranteed or coupon paying structures. Proper books of records for such portfolios are maintained as per Qatar Central Bank guidelines.

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**3. FINANCIAL INSTRUMENTS AND RELATED RISK MANAGEMENT (continued).**

**3.8 Operational risk**

Operational risk is the risk of direct or indirect loss that may result from inadequate or failed technology, human performance, process or external events. The Group endeavours to minimise operational losses by ensuring that effective infrastructure, controls, system and individuals are in place throughout the organisation.

**4. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS**

The Group makes estimates and assumptions that affect the reported amounts of assets and liabilities within the next financial year. Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances

(a) Impairment losses on loans and advances

The Group reviews its loan portfolio to assess impairment at least on a quarterly basis. In determining whether an impairment loss should be recorded in the statement of income, the Group makes judgements as to whether there is any observable data indicating that there is a measurable decrease in the estimated future cash flows from a portfolio of loans before the decrease can be identified with an individual loan in that portfolio. This evidence may include observable data indicating that there has been an adverse change in the payment status of borrowers in a group, or national or local economic conditions that correlate with defaults on assets in the group. Management uses estimates based on historical loss experience for assets with credit risk characteristics and objective evidence of impairment similar to those in the portfolio when scheduling its future cash flows. The methodology and assumptions used for estimating both the amount and timing of future cash flows are reviewed regularly to reduce any differences between loss estimates and actual loss experience.

(b) Impairment of available-for-sale investments

The Group determines that available-for-sale equity investments are impaired when there has been a significant or prolonged decline in the fair value below its cost. This determination of what is significant or prolonged requires judgment. In making this judgment, the Group evaluates amongst other factors, the normal volatility in share price. The Group reviews its debt securities classified as available-for-sale debt instruments at each balance sheet date. This requires similar judgement as applied to the individual assessment of loans and advances. In addition, impairment may be relevant when there is evidence of deterioration in the financial health of the investee, industry and sector performance, changes in technology and operational and financing cash flows. If any such evidence of impairment for available-for-sale financial assets exists, the cumulative loss – measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognized in statement of income is removed from equity and recognized in the statement of income.

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**4. SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGEMENTS (continued).**

(c) Held-to-maturity investments

The Group follows the guidance contained in International Accounting Standard 39 on classifying non-derivative financial assets with fixed or determinable payments and fixed maturity as held-to-maturity. This classification requires significant judgement. In making this judgement, the Group evaluates its intention and ability to hold such investments to maturity. If the Group fails to keep these investments to maturity other than in specific circumstances – for example, selling an insignificant amount close to maturity – it will be required to reclassify the entire class as available-for-sale. The investments would therefore be measured at fair value not amortised cost.

(d) Impairment of held to maturity investments

For held-to-maturity investments, the Group assesses individually whether there is objective evidence of impairment. If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the assets's carrying amount and the present value of estimated future cash flows. The carrying amount of the asset is reduced and the amount of the loss is recognized in the statement of income.

If, in a subsequent year, the amount of the estimated impairment loss decreases because of an event occurring after the impairment was recognized, any amounts formerly charged are credited to the 'Impairment losses on financial investments'.

(e) Fair value of financial instruments

Where the fair values of financial assets and financial liabilities recorded on the statement of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques that include the use of mathematical models. The input to these models is taken from observable markets where possible, but where this is not feasible, a degree of judgment is required in establishing fair values. The judgments include considerations of liquidity and model inputs such as correlation and volatility for longer dated derivatives.

(h) Useful lives of property and equipment

The Group's management determines the estimated useful lives of its property and equipment for calculating depreciation. This estimate is determined after considering the expected usage of the asset, physical wear and tear, technical or commercial obsolescence.

(i) Going concern

The Group's management has made an assessment of the Group's ability to continue as a going concern and is satisfied that the Group has the resources to continue in business for the foreseeable future. Furthermore, the management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. Therefore, the consolidated financial statements continue to be prepared on the going concern basis.

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**5. SEGMENT INFORMATION**

For management purposes, the Group is divided into four operating segments which are based on business lines and its associated companies as follows:

Conventional Banking:

- Corporate Banking provides an extensive range of conventional (non-Islamic) funded and non-funded credit facilities, demand and time deposit services, currency exchange facilities, interest rate swaps and other derivative trading services, loan syndication and structured financing services to Corporate, Commercial and Multinational Customers. Money Market funds and proprietary investment portfolio are also managed by this business segment.
- Retail Banking provides personal current, savings, time and investment accounts services, credit card and debit card services, consumer loans and residential mortgage services, custodial services to retail and individual customers.
- Islamic Banking – provides Islamic principle (Shari'ah) compliant banking services such as current, savings, time and investment account services, consumer and finance leasing, trade finances to retail, corporate and commercial customers. In March 2011, Qatar Central Bank (QCB) requested all conventional banks to cease offering Islamic banking with effect from 31 December 2011. Therefore, in compliance with the QCB's directive, the Group ceased its Islamic banking operations as at 31 December 2011. The remaining Islamic financing as at 31 December 2011 will be held under Conventional Banking until the maturity/redemption of the underlying contracts.
- Subsidiaries:
  - a) Orient 1 – a subsidiary of the Bank provides credit card services in the Sultanate of Oman.
  - b) Commercialbank Investment Services – a subsidiary of the bank provides brokerage and investment services in the State of Qatar.

Unallocated assets, liabilities and revenues are related to certain central functions and non-core business operations, eg Group head quarters, staff apartments, common property & equipment, cash functions and development projects and related payables, net of intra-group transactions.

Associated Companies – includes the Group's strategic investments in National Bank of Oman in Sultanate of Oman, United Arab Bank in UAE and Asteco Qatar W.L.L., Gekko L.L.C. and Massoun Insurance Services L.L.C. which operate in the State of Qatar. All Associated Companies are accounted for under the equity method.

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**5. SEGMENT INFORMATION (continued).**

Management monitors the operating results of the operating segments separately to make decisions about resource allocation and performance assessment. Transfer prices between operating segments are on an arm's length basis.

Segment assets and liabilities comprise operating assets and liabilities which are directly handled by the operating segment and income or expenses are attributed in line with the assets and liabilities ownership. The following table summarizes performance of the operating segments:

(a) By operating segment

**31 December 2011**

**Figures in thousand Qatar Riyals**

	Conventional			Islamic Banking	Subsidiaries	Unallocated	Total
	Corporate Banking	Retail Banking	Total				
Net interest/similar income	1,408,184	377,500	1,785,684	153,755	2,059	(3,898)	<b>1,937,600</b>
Other income	592,487	271,248	863,735	21,246	6,310	34,615	<b>925,906</b>
Segmental revenue	<u>2,000,671</u>	<u>648,748</u>	<u>2,649,419</u>	<u>175,001</u>	<u>8,369</u>	<u>30,717</u>	<b><u>2,863,506</u></b>
Impairment losses on loans and advances, net of recovery	(178,697)	(24,825)	(203,522)	(36,393)	512	-	<b>(239,403)</b>
Impairment losses on financial investments	(61,289)	-	(61,289)	(6,908)	-	-	<b>(68,197)</b>
Segmental profit			<b><u>1,575,627</u></b>	<b><u>106,940</u></b>	<b><u>1,597</u></b>	<b><u>(3,613)</u></b>	<b><u>1,680,551</u></b>
Share of results of associates							<b>203,420</b>
<b>Net profit for the year</b>							<b><u>1,883,971</u></b>
<b>Other information</b>							
Assets	53,613,429	8,850,790	62,464,219	3,256,741	250,857	1,641,768	<b>67,613,585</b>
Investments in associates	-	-	-	-	-	-	<b>3,926,480</b>
Liabilities	44,606,856	9,698,168	54,305,024	2,851,885	64,424	88,436	<b>57,309,769</b>
Contingent items	18,513,584	1,630,295	20,143,879	119,421	-	-	<b>20,263,300</b>

- Intra-group transactions are eliminated from this segmental information ( Assets: QAR 419 million, Liabilities: QAR 247 million)

**The Commercial Bank of Qatar (Q.S.C.)**  
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**5. SEGMENT INFORMATION (continued).**

(a) By operating segment (continued).

31 December 2010

Figures in thousand Qatar Riyals

	Conventional			Islamic Banking	Subsidiaries	Unallocated	Total
	Corporate Banking	Retail Banking	Total				
Net interest/similar income	1,418,358	277,235	1,695,593	82,492	2,930	(3,367)	1,777,648
Other income	528,283	189,049	717,332	15,759	7,386	43,763	784,240
Segmental revenue	1,946,641	466,284	2,412,925	98,251	10,316	40,396	2,561,888
Impairment losses on loans and advances, net of recovery	(73,898)	(62,228)	(136,126)	(30,827)	430	-	(166,523)
Impairment losses on financial investments	(118,654)	-	(118,654)	(9,341)	-	-	(127,995)
Segmental profit			1,438,682	26,596	9,659	5,171	1,480,108
Share of results of associates						155,173	155,173
Net profit for the year							1,635,281
Other information							
Assets	47,385,860	5,158,064	52,543,924	4,363,747	87,307	1,685,554	58,680,532
Investments in associates							3,839,542
Liabilities	36,674,645	8,934,583	45,609,228	4,039,151	2,459	369,379	50,020,217
Contingent items	18,154,724	602,528	18,757,252	194,069	-	-	18,951,321

\* Intra-group transactions are eliminated from this segmental information ( Assets: QAR 157 million, Liabilities: QAR 85 million)



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**5. SEGMENT INFORMATION (continued).**

(b) By geography

Geographically, the Group operates in Qatar. Its subsidiaries and associates are in Qatar, Sultanate of Oman and United Arab Emirates.

<b>Statement of financial position</b>	<b>Figures in thousand Qatar Riyals</b>					<b>Total</b>
	<b>Qatar</b>	<b>Other GCC countries</b>	<b>Europe</b>	<b>North America</b>	<b>Others</b>	
<b>As at 31 December 2011</b>						
Cash and balances with central bank	2,576,489	-	-	-	5	2,576,494
Due from banks and financial institutions	6,177,704	2,536,149	400,418	13,776	143,873	9,271,920
Loans, advances and financing activities for customers	38,891,947	2,180,481	427,192	54,600	59,584	41,613,804
Financial investments	8,704,686	695,646	1,526,661	534,185	271,461	11,732,639
Investment in associates	12,753	3,913,727	-	-	-	3,926,480
Property and equipment and other assets	2,416,999	-	-	-	1,729	2,418,728
<b>Total assets</b>	<b>58,780,578</b>	<b>9,326,003</b>	<b>2,354,271</b>	<b>602,561</b>	<b>476,652</b>	<b>71,540,065</b>
Due to banks and financial institutions	2,773,237	1,829,789	650,064	67,800	516,997	5,837,887
Customer deposits and unrestricted investment accounts	32,805,763	2,392,441	2,742,145	309	48,025	37,988,683
Borrowing under repurchase agreements	-	1,150,810	-	-	-	1,150,810
Debt issued and other borrowed funds	180,989	3,274,687	7,235,309	-	363,101	11,054,086
Other liabilities	1,277,700	-	-	-	603	1,278,303
Equity	14,230,296	-	-	-	-	14,230,296
<b>Total liabilities and equity</b>	<b>51,267,985</b>	<b>8,647,727</b>	<b>10,627,518</b>	<b>68,109</b>	<b>928,726</b>	<b>71,540,065</b>
<b>As at 31 December 2010</b>						
Cash and balances with central bank	8,702,819	-	-	-	5	8,702,824
Due from banks and financial institutions	3,451,732	490,220	229,330	16,793	49,768	4,237,843
Loans, advances and financing activities for customers	30,847,589	2,153,127	273,000	91,000	201,950	33,566,666
Financial investments	6,751,537	1,740,018	345,454	1,054,659	131,982	10,023,650
Investment in associates	13,330	3,826,212	-	-	-	3,839,542
Property and equipment and other assets	2,149,237	-	-	-	312	2,149,549
<b>Total assets</b>	<b>51,916,244</b>	<b>8,209,577</b>	<b>847,784</b>	<b>1,162,452</b>	<b>384,017</b>	<b>62,520,074</b>
Due to banks and financial institutions	670,350	2,629,671	56,183	89,931	107,263	3,553,398
Customer deposits and unrestricted investment accounts	27,045,231	3,081,989	2,808,617	-	344,825	33,280,662
Borrowing under repurchase agreements	-	-	907,285	-	-	907,285
Debt issued and other borrowed funds	-	2,363,686	8,629,876	-	-	10,993,562
Other liabilities	1,282,475	-	-	-	2,835	1,285,310
Equity	12,499,857	-	-	-	-	12,499,857
<b>Total liabilities and equity</b>	<b>41,497,913</b>	<b>8,075,346</b>	<b>12,401,961</b>	<b>89,931</b>	<b>454,923</b>	<b>62,520,074</b>

**The Commercial Bank of Qatar (Q.S.C.)**  
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**5. SEGMENT INFORMATION (continued).**

(b) By geography (continued)

<b>Statement of Income</b>	<b>Figures in thousand Qatar Riyals</b>					<b>Total</b>
	<b>Qatar</b>	<b>Other GCC countries</b>	<b>Europe</b>	<b>North America</b>	<b>Others</b>	
<b>Year ended 31 December 2011</b>						
Net interest/similar income	1,856,417	107,205	(36,272)	7,314	2,936	1,937,600
Fee, commission and other income	891,619	12,758	1,338	5,768	14,423	925,906
Net operating income	2,748,036	119,963	(34,934)	13,082	17,359	2,863,506
General and administrative expenses	(754,428)	-	-	-	(7,223)	(761,651)
Depreciation	(113,643)	-	-	-	(61)	(113,704)
Impairment losses on loans and advances to customers, net	(130,098)	(109,817)	-	-	512	(239,403)
Impairment losses on financial investments	(1,314)	(20,410)	(23,133)	(7,822)	(15,518)	(68,197)
Profit before share of results of associates	1,748,553	(10,264)	(58,067)	5,260	(4,931)	1,680,551
Share of results of associates	(962)	204,382	-	-	-	203,420
<b>Net profit for the year</b>	<b>1,747,591</b>	<b>194,118</b>	<b>(58,067)</b>	<b>5,260</b>	<b>(4,931)</b>	<b>1,883,971</b>
<b>Year ended 31 December 2010</b>						
Net interest/similar income	1,762,401	62,594	(58,103)	7,234	3,522	1,777,648
Fee, commission and other income	765,290	(435)	1,205	8,268	9,912	784,240
Net operating income	2,527,691	62,159	(56,898)	15,502	13,434	2,561,888
General and administrative expenses	(682,331)	-	-	-	(1,083)	(683,414)
Depreciation	(103,844)	-	-	-	(4)	(103,848)
Impairment losses on loans and advances to customers, net	(139,348)	(27,605)	-	-	430	(166,523)
Impairment losses on financial investments	-	(18,574)	(65,006)	(37,118)	(7,297)	(127,995)
Profit before share of results of associates	1,602,168	15,980	(121,904)	(21,616)	5,480	1,480,108
Share of results of associates	(554)	155,727	-	-	-	155,173
<b>Net profit for the year</b>	<b>1,601,614</b>	<b>171,707</b>	<b>(121,904)</b>	<b>(21,616)</b>	<b>5,480</b>	<b>1,635,281</b>

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**6. CASH AND BALANCES WITH CENTRAL BANK**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Cash	364,588	397,108
Cash reserve with Qatar Central Bank*	1,749,334	1,553,790
Other balances with Qatar Central Bank	462,572	6,751,926
<b>Total</b>	<b>2,576,494</b>	<b>8,702,824</b>

\*The cash reserve with Qatar Central Bank is not available for use in the Group's day to day operations.

**7. DUE FROM BANKS AND FINANCIAL INSTITUTIONS**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Demand accounts	89,744	61,518
Placements	8,929,827	3,858,785
Loans from banks and financial institutions	252,349	317,540
<b>Total due from banks and financial institutions</b>	<b>9,271,920</b>	<b>4,237,843</b>

**8. LOANS, ADVANCES AND FINANCING ACTIVITIES FOR CUSTOMERS**

<b>i) By industry</b>	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Government	651,353	414,163
Government institutions and semi-government agencies	6,747,899	4,879,822
Industry	1,678,486	1,459,261
Commercial	4,328,606	3,743,323
Services	2,481,296	4,585,622
Contracting	2,634,055	2,715,842
Real estate	13,207,775	6,776,280
Consumption	7,464,372	7,059,602
Other	2,967,364	2,912,574
<b>Sub Total</b>	<b>42,161,206</b>	<b>34,546,489</b>
Allowance for impairment	(547,402)	(979,823)
<b>Net loans, advances and financing activities</b>	<b>41,613,804</b>	<b>33,566,666</b>

The total non-performing loans, advances and financing activities at 31 December 2011 amounted to QAR 508 million, representing 1.20% of the total loans, advances and financing activities on a 90 days basis of recognition of non-performing loans (2010: QAR 1,092 million representing 3.16% of the total loans, advances and financing activities).

During the year the Bank has written off fully provided bad debts after meeting the conditions stipulated in the instructions of Qatar Central Bank amounting to QAR 825 million.

**The Commercial Bank of Qatar (Q.S.C.)**  
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**8. LOANS, ADVANCES AND FINANCING ACTIVITIES FOR CUSTOMERS (continued).**

Interest in suspense of QAR 73 million (2010: QAR 270 million) is, for the purpose of the Qatar Central Bank regulatory requirements, effectively included in the impairment allowance amount.

Islamic financing is carried at net of deferred profit QAR 686 million (2010: QAR 540 million)

<b>ii) By type</b>	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Loans	36,943,008	29,717,548
Overdrafts	1,946,848	2,075,148
Bills discounted	112,905	69,286
Islamic financing activities	3,158,445	2,684,507
<b>Sub Total</b>	<b>42,161,206</b>	<b>34,546,489</b>
- Allowance for impairment	(547,402)	(979,823)
<b>Net loans, advances and financing activities</b>	<b>41,613,804</b>	<b>33,566,666</b>

<b>iii) Movement in allowance for impairment</b>	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
	<b>Total</b>	<b>Total</b>
Balance at 1 January	979,823	722,442
Allowance for individually impairment made during the year	296,820	398,015
Allowance for collective impairment made during the year	145,484	75,703
Amounts recovered during the year	(49,757)	(188,403)
Net allowance for impairment during the year *	392,547	285,315
Amount written off during the year	(824,968)	(27,934)
<b>Balance at 31 December</b>	<b>547,402</b>	<b>979,823</b>

\* This includes net interest suspended during the year QAR 153 million (2010: QAR 119 million)

**The Commercial Bank of Qatar (Q.S.C.)**  
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**9. FINANCIAL INVESTMENTS**

	Figures in thousand Qatar Riyals	
	2011	2010
Investments comprise the following		
a) Available-for-sale investments	6,229,663	3,999,743
b) Investments held-to-maturity	5,502,976	6,023,907
<b>Balance at end of the year</b>	<b>11,732,639</b>	10,023,650

**i) Available-for-sale investments ("AFS")**

<u>By type</u>	Figures in thousand Qatar Riyals			
	2011		2010	
<u>At fair value</u>	Listed	Unlisted	Listed	Unlisted
Equities	391,010	430,180	181,109	408,046
Qatar Government bonds in USD	547,448	-	479,762	-
Qatar Government bonds in QAR	-	3,102,658	-	1,520,060
Other debt securities - Fixed rate	855,411	226,492	441,362	186,007
Other debt securities - Floating rate	127,400	162,624	-	233,138
Investment funds	-	386,440	-	550,259
<b>Total</b>	<b>1,921,269</b>	<b>4,308,394</b>	1,102,233	2,897,510

Impairment losses on financial investments during the year QAR 65 million (2010: QAR 124 million).

**ii) Held-to-maturity investments ("HTM")**

<u>By type</u>	Figures in thousand Qatar Riyals			
	2011		2010	
<u>At amortised cost</u>	Listed	Unlisted	Listed	Unlisted
Qatar Government bonds in USD	747,529	-	753,976	-
Qatar Government bonds in QAR	-	3,843,019	-	3,811,568
Treasury bills	791,555	-	-	-
Securities issued by Central Bank	-	-	-	1,305,027
Other debt securities	-	120,873	-	153,336
<b>Total *</b>	<b>1,539,084</b>	<b>3,963,892</b>	753,976	5,269,931
 <u>By nature of income</u>				
Fixed rate	1,539,084	3,843,019	753,976	5,119,734
Floating rate	-	120,873	-	150,197
<b>Total *</b>	<b>1,539,084</b>	<b>3,963,892</b>	753,976	5,269,931

\* The fair value of held-to-maturity investments amounted to QAR 6,133 million at 31 December 2011 (2010: QAR 6,623 million).

**The Commercial Bank of Qatar (Q.S.C.)**  
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**9. FINANCIAL INVESTMENTS (continued).**

Impairment losses on financial investments during the year amounted to QAR 3 million (2010: QAR 4 million).

The carrying value of financial investments pledged under Repo agreements is QAR 1,281 million (2010: QAR 1,102 million).

**10. INVESTMENTS IN ASSOCIATES**

The Group's investments in associates are as follows:

Name	Country of incorporation	% interest held	Figures in thousand Qatar Riyals	
			Carrying value	
			2011	2010
a) National Bank of Oman SAOG	Oman	<b>34.90%</b>	1,538,990	1,499,145
b) United Arab Bank PJSC	UAE	<b>40.00%</b>	2,374,737	2,328,621
c) Asteco LLC	Qatar	<b>30.00%</b>	2,256	2,181
d) GEKKO LLC	Qatar	<b>50.00%</b>	-	-
e) Massoun Insurance Services LLC	Qatar	<b>50.00%</b>	10,497	9,595
<b>Total</b>			<b>3,926,480</b>	<b>3,839,542</b>

**Summarised financial information of associates:**

	Figures in thousand Qatar Riyals	
	2011	2010
Total assets	11,662,151	9,034,977
Total liabilities	9,916,240	7,416,576
Total operating income	537,704	453,111
Total profit	203,420	155,173

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**10. INVESTMENTS IN ASSOCIATES (continued).**

The movement in investment in associates are as follows:

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	2010
<b>Balance at 1 January</b>	3,839,542	3,759,865
Adjustment/acquisition during the year	1,940	11,517
Less : dividend received	(116,670)	(102,032)
<b>Share of results of associate</b>	<b>203,420</b>	155,173
Add : share of post acquisition fair value reserve	(2,162)	15,299
Exchange difference	410	(280)
<b>Balance at 31 December</b>	<b>3,926,480</b>	3,839,542

**a) National Bank of Oman SAOG (NBO)**

Shares of National Bank of Oman SAOG (NBO) are listed on the Muscat Securities Market and the quoted price as at 31 December 2011 was OMR 0.320 (2010: OMR 0.354). The estimated fair value of the investment based on this price is QAR 1,141 million (2010: QAR 1,262 million). Investment in associates for NBO at 31 December 2011 includes a goodwill of QAR 574 million (2010: QAR 574 million). At 31 December 2011, the Group conducted a value in use analysis to determine impairment, if any, and no impairment was noted. The value in use model considered all reasonable possible changes to the inputs.

Under a separate management agreement with NBO, the Bank was responsible for the day to day management of NBO affairs subject to the overall supervision of NBO Board until March 2011. The Group does not have control over NBO as only 4 out of 11 members of the board of NBO are represented by the Group.

In compliance with the International Financial Reporting Standards 3, Bank has carried out one time 'purchase price allocation (PPA)' exercise of the value paid for the acquisition of 34.90% shares of NBO. PPA identifies the value paid for the tangible assets, intangible assets and the premium/goodwill arising on the acquisition. Derived values of intangible assets are QR 104 million amortized over the useful life of the intangible assets.

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**10. INVESTMENTS IN ASSOCIATES (continued).**

**b) United Arab Bank (UAB)**

Shares of United Arab Bank PJSC (UAB) are listed on the Abu Dhabi Securities Market and the quoted price as at 31 December 2011 was AED 3.64 (2010: AED 5.43). The estimated fair value of the investment based on this price as at 31 December 2011 is QAR 1,438 million (2010: QAR 2,144 million). Investment in associates for UAB at 31 December 2011 includes goodwill of QAR 1.4 billion (2010: QR 1.4 billion). At 31 December 2011, the Group conducted a value in use analysis to determine impairment, if any, and no impairment was noted. The value in use model considered all reasonable possible changes to the inputs.

Under a separate management service agreement with UAB, the Bank is responsible for the day to day management of UAB affairs subject to overall supervision of the UAB board. However the Group does not have control over UAB as only 4 out of 9 members of the board of UAB are represented by the Group.

In compliance with the International Financial Reporting Standards 3, Bank has carried out one time 'purchase price allocation (PPA)' exercise of the value paid for the acquisition of 40.00% shares of UAB. PPA identifies the value paid for the tangible assets, intangible assets and the premium/goodwill arising on the acquisition. Derived values of intangible assets are QR 280 million amortized over the useful life of the intangible assets.

**c) Asteco LLC**

Asteco is a locally incorporated entity primarily engaged in property management and sales.

**d) GEKKO LLC**

GEKKO is a locally incorporated entity primarily engaged in the establishment of an electronic payment infrastructure.

**e) Massoun Insurance Services LLC**

Massoun is a locally incorporated joint venture company engaged in Insurance Brokerage business.



**The Commercial Bank of Qatar (Q.S.C.)**

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**11. PROPERTY AND EQUIPMENT**

	Figures in thousand Qatar Riyals					
	Land and buildings	Leasehold improvements	Furniture and equipment	Motor vehicles	Capital work-in-progress	Total
<b>At 31 December 2011</b>						
<b>Cost:</b>						
Balance at 1 January	788,823	70,112	490,361	6,915	216,487	1,572,698
Additions	1,202	227	1,721	354	111,606	115,110
Disposals	-	-	-	(551)	-	(551)
Transfers	20,671	-	119,462	-	(140,133)	-
Exchange differences	-	-	(2)	-	-	(2)
	810,696	70,339	611,542	6,718	187,960	1,687,255
<b>Depreciation</b>						
Balance at 1 January	138,398	52,101	307,573	5,604	-	503,676
Charge for the year	27,274	6,589	79,085	756	-	113,704
Disposals	-	-	-	(451)	-	(451)
Exchange differences	-	-	(2)	-	-	(2)
	165,672	58,690	386,656	5,909	-	616,927
<b>Net carrying amount</b>	<b>645,024</b>	<b>11,649</b>	<b>224,886</b>	<b>809</b>	<b>187,960</b>	<b>1,070,328</b>
<b>At 31 December 2010</b>						
<b>Cost:</b>						
Balance at 1 January	771,051	72,218	462,272	7,567	123,545	1,436,653
Additions	15,099	82	13,222	-	115,031	143,434
Disposals	-	(4,044)	(2,764)	(661)	-	(7,469)
Transfers	2,673	1,856	17,560	-	(22,089)	-
Exchange differences	-	-	71	9	-	80
	788,823	70,112	490,361	6,915	216,487	1,572,698
<b>Depreciation</b>						
Balance at 1 January	111,859	44,433	245,658	5,071	-	407,021
Charge for the year	26,539	11,712	64,540	1,057	-	103,848
Disposals	-	(4,044)	(2,696)	(533)	-	(7,273)
Exchange differences	-	-	71	9	-	80
	138,398	52,101	307,573	5,604	-	503,676
<b>Net carrying amount</b>	<b>650,425</b>	<b>18,011</b>	<b>182,788</b>	<b>1,311</b>	<b>216,487</b>	<b>1,069,022</b>

Capital work in progress includes QAR 63 million for new branches, QAR 63 million for branch renovations, QAR 25 million for CB Plaza car parking and QAR 37 million for various IT projects.

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**12. OTHER ASSETS**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Accrued income	295,828	319,055
Prepaid expenses	19,080	10,156
Accounts receivable	150,788	115,232
Properties acquired in settlement of debts (i)	412,206	295,628
Derivatives with a positive fair value (Note 28)	343,799	242,391
Clearing cheques	36,622	33,566
Sundry assets	90,077	64,499
<b>Balance at 31 December</b>	<b>1,348,400</b>	<b>1,080,527</b>

(i) This represents the value of the properties acquired in settlement of debts which are stated at their acquisition value net of any allowance for impairment. The estimated market value of these properties as at 31 December 2011 are not materially different from its carrying value.

**13. DUE TO BANKS AND FINANCIAL INSTITUTIONS**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Due to Central Bank	700,000	-
Current accounts	281,700	277,447
Placements with banks and financial institutions	4,856,187	3,275,951
<b>Balance at 31 December</b>	<b>5,837,887</b>	<b>3,553,398</b>

**14. CUSTOMER DEPOSITS AND UNRESTRICTED INVESTMENT ACCOUNTS**

**i) By Type**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Demand and call deposits	10,107,570	7,207,024
Savings deposits	3,346,810	2,740,572
Time deposits	22,940,945	19,550,515
Islamic deposits	1,593,358	3,782,551
<b>Balance at 31 December</b>	<b>37,988,683</b>	<b>33,280,662</b>

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**14. CUSTOMER DEPOSITS AND UNRESTRICTED INVESTMENT ACCOUNTS (continued)**

**ii) By sector**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Government	5,791,316	2,717,045
Government and semi-government agencies	8,778,012	5,067,320
Individuals	10,071,423	9,669,086
Corporate	13,347,932	15,807,211
<b>Balance at 31 December</b>	<b>37,988,683</b>	<b>33,260,662</b>

Accounts held as collateral included in customer deposits QAR 2,905 million (2010: QAR 3,114 million)

**15. DEBT ISSUED AND OTHER BORROWED FUNDS**

**Syndicated Loan:** This represents term borrowings raised through syndicated loan facilities from consortium of international and regional banks, to support the general funding needs of the Group as follows:

- In April 2007, the Group obtained a syndicated loan for an amount of US\$ 650 million or QAR 2,366 million for a five year period to refinance two short term loans totalling US\$ 490 million or QAR 1,784 million that were fully repaid in January 2007. This is an unsecured bullet repayment loan facility with a floating rate of interest linked to US\$ LIBOR plus a margin of 27.5 basis points per annum. The fair value of the loan as at 31 December 2011 is QAR 2.37 billion (2010: QAR 2.39 billion).

**Senior and Subordinated Notes:** On 18 November 2010, the Commercial Bank of Qatar through CBQ Finance Limited, a wholly-owned subsidiary completed the issuance of the following notes:

- **Senior Notes:** US\$ 1,000 million or QAR 3,640 million five-year Senior Notes paying a fixed coupon of 5.00% per annum. Interest is payable semi-annually in arrears and the principal is payable in full at maturity of five years. The estimated fair value of the Senior Notes as at 31 December 2011 was QAR 3.79 billion (2010: QAR 3.80 billion).
- **Subordinated Notes:** US\$ 600 million or QAR 2,184 million ten-year Subordinated Notes paying a fixed coupon of 7.50% per annum. Interest is payable semi-annually in arrears and the principal is payable in full at maturity of ten years. The estimated fair value of the Subordinated Notes as at 31 December 2011 was QAR 2.52 billion (2010: QAR 2.43 billion).

These notes have been irrevocably guaranteed by the Commercial Bank of Qatar and are listed and traded on the London Stock Exchange.

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**15. DEBT ISSUED AND OTHER BORROWED FUNDS (continued)**

- **CHF denominated Fixed Rate Bond:** On 7 December 2010, the Bank through CBQ Finance Limited, a wholly-owned subsidiary, completed the issuance of CHF 275 million five year bond paying a fixed coupon of 3.0% per annum. Interest and 0.01% agency commission is payable annually in arrears and the principal is payable in full at maturity on 7 December 2015. This bond has been irrevocably guaranteed by the Commercial Bank of Qatar and is listed and traded on the 'SIX' Swiss Exchange AG, Zurich.

The Group entered into cross currency interest rate swaps to convert its CHF 275 million borrowing into a USD denominated borrowing and pay a floating rate of USD 3 month LIBOR plus applicable margins on the USD notional amount and receive a coupon of 3% per annum on the CHF denominated notional amount.

- **Bilateral loans:** The Group has entered into certain bi-lateral loan agreements amounting to US\$ 500 million or QAR 1,820 million during the year to obtain financing facilities; all are at floating rate on general commercial terms, except one loan agreement amounting to US\$ 100 million or QAR 364 million, wherein the lender has the right to claim settlement in equivalent QAR at the prevailing exchange rate on maturity.

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Syndicated loan	2,365,698	2,363,686
EMTN (Bonds) *	-	1,817,807
Senior Notes	3,615,093	3,607,278
Subordinated Notes	2,152,938	2,150,166
CHF Fixed Rate Bonds	1,103,643	1,054,625
Bilateral loan	1,816,714	-
<b>Balance at 31 December</b>	<b>11,054,086</b>	<b>10,993,562</b>

\* The EMTN (Bonds) matured and were repaid on 12 October 2011.

Movements in debt issued and other borrowed funds are analysed as follows:

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Balance at beginning of the year	10,993,562	9,924,358
Additions to borrowings	1,816,714	1,027,713
Repayments	(1,820,000)	-
Fair value adjustment	48,697	26,912
Amortisation of discount and transaction cost	15,113	14,579
<b>Balance at 31 December</b>	<b>11,054,086</b>	<b>10,993,562</b>

The table below shows the maturity profile of debt issued and other borrowed funds:

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Up to 1 year	2,547,698	1,817,807
Between 1 and 3 years	5,249,807	2,363,686
Over 3 years	3,256,581	6,812,069
<b>Balance at 31 December</b>	<b>11,054,086</b>	<b>10,993,562</b>

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**16. OTHER LIABILITIES**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	2010
Deferred income	66,631	81,220
Accrued expenses	199,451	223,694
Other provisions –(note (i) below)	137,504	130,167
Derivatives with negative fair values (note 28)	265,592	212,373
Cash margins	120,733	147,565
Accounts payable	266,465	291,403
Directors' remuneration	36,000	36,000
Social responsibility fund	3,282	7,833
Social & Sports Activities Support Fund (“Daam”) (note 18)	47,099	32,838
Dividend payable	9,988	7,950
Managers' cheque and payment order	16,704	18,494
Unclaimed balances	10,977	7,816
Sundry liabilities	97,877	87,957
<b>Total</b>	<b>1,278,303</b>	1,285,310

**i) OTHER PROVISIONS**

	<b>Figures in thousand Qatar Riyals</b>			
	Provident fund (a)	Pension fund (b)	<b>Total</b>	
			<b>2011</b>	2010
Balance at 1 January	129,439	728	130,167	119,831
Provisions made during the year- Bank contribution	14,260	4,868	19,128	11,956
Earnings of the fund	3,684	-	3,684	2,240
Provident fund - staff contribution	7,220	2,434	9,654	10,367
Transferred to State retirement fund authority	-	(7,091)	(7,091)	(6,476)
Payments during the year	(18,038)	-	(18,038)	(7,751)
<b>Balance at 31 December</b>	<b>136,565</b>	<b>939</b>	<b>137,504</b>	130,167

- (a) The provident fund includes the Group's obligations for end of service benefits to expatriate staff per Qatar labour law and the employment contracts.
- (b) Pension fund contributions in respect of the national staff are paid to the State administered retirement fund at the end of each month. The Group has no further payment obligations once the contributions have been paid. The contributions are recognized when they are due.

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**17. EQUITY**

**Share capital**

**Issued, paid up capital and shareholder's advance**

The issued, subscribed and paid up capital of the Bank is QAR 2,474,463,720 (2010: QAR 2,268,258,420) divided into 247,446,372 (2010: 226,825,842) ordinary shares of QAR 10 each.

On 17 January 2011 the Bank received the final tranche of the private placement proceeds from Qatar Holding LLC amounting to QAR 1.61 billion being the value of 20,620,530 new ordinary shares, with an issue price of QAR 78.30 per share including a premium of QAR 68.30 per share. Further to the approval at the Extraordinary General Assembly of the Bank, held on 21 February 2011, the new ordinary shares were issued on 22 February 2011 and the nominal value of QAR 10 per ordinary share was applied to paid up share capital.

**Legal reserve**

The proceeds of the additional 20,620,530 new ordinary shares issued during the year was credited to share capital (nominal value) at QAR 10 per ordinary share and to legal reserve (share premium) at QAR 68.30 per ordinary share, as per Article 154 of Commercial Companies Law no. 5 of 2002. There was no directly attributable cost for this transaction.

In accordance with the Central Bank Law, 10% of the net profit for the year is required to be transferred to the Legal Reserve until the reserve equals 100% of the paid up capital. This reserve is not available for distribution except in circumstances specified in the Commercial Companies Law No. 5 of 2002 and after approval of Qatar Central Bank. Legal reserve also includes the share premium arising on rights issues from the date of incorporation.

**General reserve**

As per the Bank's Articles of Association, the general reserve may only be used in accordance with a resolution from the General Assembly upon the Board of Directors recommendation and after obtaining Qatar Central Bank approval.

**Cumulative changes in fair value**

The fair value reserve arises from the revaluation of the available-for-sale investments, change of post acquisition fair value reserve of its associates and exchange gain or loss on consolidation of subsidiaries and associates financial statements. The movement in fair value reserve during the year is as follows:

	<b>Figures in thousand Qatar riyals</b>	
	<b>2011</b>	2010
<b>Balance at 1 January</b>	56,648	(105,864)
(Loss) gain on revaluation	(80,657)	177,910
Transferred to statement of income, net	(42,367)	(30,652)
Share of other comprehensive income of associates	(2,162)	15,299
Adjustment for exchange rate fluctuations	(10)	(45)
<b>Balance at 31 December</b>	<b>(68,548)</b>	<b>56,648</b>

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**17. EQUITY (continued)**

**Risk reserve**

This represents a general reserve as per the regulation of Qatar Central Bank to cover a minimum 2.0% of the loan portfolio excluding specific provision, interest in suspense, deferred profits of Islamic financing, lending to Ministry of Finance of the State of Qatar, guaranteed by Ministry of Finance and lending against cash collaterals. This amount is not available for distribution without the prior approval of Qatar Central Bank.

**Other reserves**

This represents Group's share of profit from investment in associates net of cash dividend received. The movement in other reserves during the year is as follows:

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Balance at 1 January	469,706	416,565
Less : Dividend received from associates transferred to retained earnings	(116,670)	(102,032)
Add : Share of result of associates for the year	203,420	155,173
<b>Balance at 31 December</b>	<b>556,456</b>	<b>469,706</b>

**Proposed dividend**

The Board of Directors has proposed a cash dividend of 60% (or QAR 6 per share) for the year 2011. This is subject to approval at the Annual General Assembly.

**Dividends paid**

During the year, the shareholders approved a dividend of QAR 7 per share totalling QAR 1.59 billion in respect of the year ended 31 December 2010 (2010: QAR 6 per share totalling QAR 1.30 billion in respect of the year ended 31 December 2009).

Qatar Holding LLC waived its dividend entitlement of QAR 62 million for 2009 and this is reflected in the retained earnings in the Statement of Changes in Equity of 2010.

**18. CONTRIBUTION TO SOCIAL AND SPORTS ACTIVITIES SUPPORT FUND ("DAAM")**

Pursuant to Law No. 13 of 2008 and further clarification of the law issued in 2011, the Bank made an appropriation of QAR 47 million from retained earnings for its contribution to the Social and Sports Activities Support Fund ("Daam") of Qatar. This amount represents 2.5% of the net profit during the year ended 31 December 2011.

During the period, the Bank contributed QR 8 million to the Social & Sports Activities Support Fund ("Daam") of Qatar in respect of prior years based on clarification received from the Chairman of the Fund pertaining to the basis of computation of the contribution.

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**19. INTEREST INCOME FROM CONVENTIONAL AND PROFIT FROM ISLAMIC OPERATIONS**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Loans, advances and financing activities for customers	2,315,636	2,471,703
Financial investments	508,922	399,554
Banks and financial institutions	51,592	117,470
<b>Total</b>	<b>2,876,150</b>	<b>2,988,727</b>

**20. INTEREST EXPENSE FROM CONVENTIONAL AND SHARE OF PROFIT ON ISLAMIC OPERATIONS**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Customer deposits and unrestricted investment accounts	493,502	781,099
Debt issued and other borrowed funds	418,005	394,780
Due to banks and financial institutions	27,043	35,200
<b>Total</b>	<b>938,550</b>	<b>1,211,079</b>

**21. FEE AND COMMISSION INCOME**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Loans and financing advisory service	358,418	268,496
Credit card	222,192	185,417
Indirect credit facilities	117,752	134,985
Banking and other operations	36,612	39,268
Investment activities for customers	17,613	15,002
<b>Total</b>	<b>752,587</b>	<b>643,168</b>

**22. NET GAINS FROM DEALING IN FOREIGN CURRENCIES**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Profits from foreign currency transactions	126,802	124,244
Profits (losses) from revaluation of assets and liabilities	2,734	(1,547)
<b>Total</b>	<b>129,536</b>	<b>122,697</b>

**23. PROFIT FROM FINANCIAL INVESTMENTS**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Available-for-sale	135,026	63,051
Held to maturity	1,281	455
<b>Total</b>	<b>136,307</b>	<b>63,506</b>



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**24. OTHER OPERATING INCOME**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Rental income	33,614	36,720
Gain on sale of property and equipment and other income	15,911	20,983
Management fees from associates	741	2,095
<b>Total</b>	<b>50,266</b>	<b>59,798</b>

**25. GENERAL AND ADMINISTRATIVE EXPENSES**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Salaries and other benefits	428,037	409,051
Occupancy, IT Consumables and maintenance	77,261	70,336
Legal and professional charges	51,610	44,286
Marketing and promotional expenses	44,207	43,533
Communication, utilities and insurance	40,806	31,718
Directors' remuneration and meeting attendance fees	38,230	37,830
Outsourcing costs	26,301	5,857
Bank's contribution to provident fund and Qatari pension fund (note 16(i))	19,128	11,956
Supplies	7,173	6,557
Training programme costs	6,208	2,324
Travel and entertainment expenses	2,875	2,542
Other expenses	19,815	17,424
	<b>761,651</b>	<b>683,414</b>

**26. EARNINGS PER SHARE**

	<b>2011</b>	<b>2010</b>
<b>Basic and diluted</b>		
Net profit for the year in thousand QAR	1,883,971	1,635,281
Weighted average number of shares in thousands	244,509	225,723

The weighted average numbers of shares in thousands have been calculated as follows:

	<b>2011</b>	<b>2010</b>
Qualifying shares at the beginning of the year	226,826	216,515
Effect of share issued to Qatar Holding (QH)	17,683	9,208
<b>Total</b>	<b>244,509</b>	<b>225,723</b>
Basic and diluted earnings per share (QAR)	<b>7.71</b>	<b>7.24</b>

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**27. OFF-BALANCE SHEET ITEMS**

Figures in thousand Qatar Riyals  
2011 2010

a) Contingent liabilities

Acceptances	97,979	91,583
Guarantees	9,088,622	8,532,654
Letter of credit	5,217,592	3,950,492
Un-utilized credit facilities granted to customers	5,859,107	6,376,592
	<b>20,263,300</b>	<b>18,951,321</b>

b) Other undertakings and commitments

Foreign exchange contracts and derivatives at notional value	6,143,561	6,051,807
Capital commitments	479,243	470,000

**28. DERIVATIVE INSTRUMENTS**

The table below shows the positive and negative fair values of derivative financial instruments together with the notional amounts analysed by the term to maturity. The notional amounts, which provide an indication of the volumes of the transactions outstanding at the year-end, do not necessarily reflect the amounts of future cash flows involved and the credit and market risk, which can be identified from the derivatives fair value.

Figures in thousand Qatar Riyals

	Positive fair value	Negative fair value	Notional Amount	Within three months	3-12 months	1 – 5 years	More than 5 years
<b><u>As at 31 December 2011</u></b>							
<b><u>Derivatives – Held for Trading</u></b>							
Interest rate swaps and forward foreign exchange contracts	268,189	265,592	5,114,255	1,977,434	61,246	2,048,204	1,027,371
<b><u>Derivatives –Held for Fair Value</u></b>							
<b><u>Hedges</u></b>							
Cross currency interest rate swaps	75,610	-	1,029,306	-	-	1,029,306	-
<b><u>As at 31 December 2010</u></b>							
<b><u>Derivatives – Held for Trading</u></b>							
Interest rate swaps and forward foreign exchange contracts	214,973	212,373	5,022,501	1,783,144	86,554	2,059,228	1,093,575
<b><u>Derivatives –Held for Fair Value</u></b>							
<b><u>Hedges</u></b>							
Cross currency interest rate swaps	27,418	-	1,029,306	-	-	1,029,306	-

The bank maintains strict control limits on net open derivative positions, i.e. the difference between purchase and sale contracts, by both amount and term. At any one time the amount subject to credit risk is limited to the current fair value of instruments that are favourable to the bank (i.e. assets) which in relation to derivatives is only a small fraction of the contract or notional values used to express the volume of instruments outstanding. This credit risk exposure is managed as part of the overall lending limits with customers, together with potential exposures from market movements. Collateral or other security is not usually obtained for credit risk exposures on these instruments, except where the bank requires margin deposits from counter-parties.

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**29. INVESTMENT CUSTODIAN**

On the balance sheet date the Group holds QAR 175 million (2010: QAR 156 million) worth of international investment securities on behalf of its customers. Out of this amount, investment securities with a value of QAR 133 million equivalent to USD 36.5 million (2010: QAR 113 million equivalent to USD 31 million) are held with an international custody and settlement house. The remaining investment securities are held with the financial institutions through whom the securities were purchased. These financial institutions are industry leaders in their respective fields. The Group has established maximum limits for such holding with each financial institution according to its risk management policy.

**30. TRANSACTIONS WITH RELATED PARTIES**

The Group carries out various transactions with subsidiaries and associate companies and with members of the Board of Directors, the executive management or companies in which they have significant interest or any other parties of important influence in the Group's financial or operations decisions. The balances at the year-end with these accounts were as follows:

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
<b>Board members</b>		
- Loans, advances and financing activities (a)	2,516,789	1,823,191
- Deposits	183,640	259,602
- Contingent liabilities, guarantees and other commitments	23,356	21,529
- Interest income earned from facilities granted to board members	35,233	44,929
- Other fee income earned from transactions with board members	3,252	782
- Interest paid on deposits accounts of board members	15,671	20,424
- Remuneration, meeting attendance fees and salaries paid to board members	41,454	39,558
<b>Associated companies</b>		
- NBO's deposit with the Group	675	109,957
- Bank's deposit with NBO	237,053	663
- NBO's contingent liabilities to the Group:		
- Letter of Guarantee	11,192	58,846
- Un-utilized credit facilities	254,800	254,800
- Interest rate swap (notional amount)	14,182	28,364
- Interest rate swap (fair value)	488	1,516
- UAB's deposit with the Group	183,369	309,796
- Bank's deposit with UAB	182,737	146,001
- UAB's contingent liabilities to the Group:		
- Letter of Guarantee	29,281	29,536
- Letter of Credit	620	339
- Asteco's deposit with the Group	6,148	7,311
- GEKKO's deposit with the Group	580	335
- Massoun's deposit with the Group	19,855	19,089
- Interest income earned from Associates	550	23
- Interest income incurred to Associates	836	3,633
<b>Senior management compensation</b>		
- Fixed remuneration	35,975	31,280
- Discretionary remuneration	12,864	14,604
- Fringe benefits	4,772	6,648

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**30. TRANSACTIONS WITH RELATED PARTIES (continued)**

**Additional Information**

- a) A significant portion of the loans, advances and financing activities' balance at 31 December with the members of the Board and the companies in which they have significant influence are secured against tangible collateral or personal guarantees. Moreover, the loans, advances and financing activities' are performing satisfactorily with all obligations honored as arranged. The pricing of any such transactions are primarily based on the banker customer relationship at the prevailing market rates.

**31. CASH AND CASH EQUIVALENTS FOR STATEMENT OF CASH FLOWS**

	<b>Figures in thousand Qatar Riyals</b>	
	<b>2011</b>	<b>2010</b>
Cash and balances with Central Bank *	827,160	7,149,034
Due from banks and financial institutions up to 90 days	8,838,446	3,774,703
Due to banks and financial institutions up to 90 days	(5,837,887)	(3,553,398)
<b>Balance at end of the year</b>	<b><u>3,827,719</u></b>	<b><u>7,370,339</u></b>

\*Cash and balances with Central Bank do not include the mandatory cash reserve.

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**FINANCIAL STATEMENTS FOR THE PARENT BANK**

**Parent Bank Balance Sheet**

**As at 31 December 2011**

**Figures in thousand Qatar Riyals**

**ASSETS**

	<b>2011</b>	<b>2010</b>
Cash and balances with Central Bank	2,576,489	8,702,819
Due from banks and financial institutions	9,271,621	4,237,457
Loans, advances and financing activities for customers	41,611,659	33,564,739
Financial investments	11,905,443	10,096,454
Investments in associate	3,403,682	3,402,532
Property and equipment	1,070,021	1,069,016
Other assets	1,346,857	1,080,221
<b>Total assets</b>	<b><u>71,185,772</u></b>	<b><u>62,153,238</u></b>

**LIABILITIES**

Due to banks and financial institutions	5,837,053	3,553,398
Customers' deposits and unrestricted investment accounts	38,179,363	33,365,343
Borrowing under repurchase agreement	1,150,810	907,285
Debt issued and other borrowed funds	11,054,086	10,993,562
Other liabilities	1,270,595	1,282,475
<b>Total liabilities</b>	<b><u>57,491,907</u></b>	<b><u>50,102,063</u></b>

**EQUITY**

Share capital	2,474,464	2,268,258
Legal reserve	8,740,365	7,331,982
General reserve	26,500	26,500
Cumulative changes in fair value	(63,403)	59,621
Risk reserves	805,600	648,000
Proposed dividend	1,484,678	1,587,781
Retained earnings	225,661	129,033
<b>Total equity</b>	<b><u>13,693,865</u></b>	<b><u>12,051,175</u></b>

**Total liabilities and equity**

**71,185,772**                      **62,153,238**

**The Commercial Bank of Qatar (Q.S.C.)**  
**Supplementary information (continued)**  
**At 31 December 2011**

**FINANCIAL STATEMENTS FOR THE PARENT BANK (continued)**

**Parent Bank Statement of Income**  
**For the year ended 31 December 2011**

**Figures in thousand Qatar Riyals**  
**2011**                      **2010**

Interest income from Conventional and Profit from Islamic Operations	2,875,771	2,988,251
Interest expense from Conventional and Share of Profit on Islamic Operations	(940,230)	(1,213,533)
<b>Net interest income and Profit from Islamic Operations</b>	<b>1,935,541</b>	<b>1,774,718</b>
Fees and commission income	750,573	642,775
Fees and commission expense	(166,366)	(116,696)
<b>Net fees and commissions income</b>	<b>584,207</b>	<b>526,079</b>
Dividend income	24,188	11,883
Net gains from dealing in foreign currencies	129,468	122,655
Profit from financial investments	136,307	63,506
Other operating income	45,426	52,731
	<b>335,389</b>	<b>250,775</b>
<b>Net operating income</b>	<b>2,855,137</b>	<b>2,551,572</b>
General and administrative expenses	(754,428)	(682,331)
Depreciation	(113,643)	(103,844)
Impairment losses on loans and advances to customers, net	(239,915)	(166,953)
Impairment losses on financial investments	(68,197)	(127,995)
Total operating expenses and impairment losses	<b>(1,176,183)</b>	<b>(1,081,123)</b>
<b>Net profit for the year</b>	<b>1,678,954</b>	<b>1,470,449</b>